

2018 ANNUAL REPORT

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CHAIRMAN'S MESSAGE



2018 was a good year for the Singapore Institute of International Affairs (SIIA). In the 2018 Global Go To Think Tank Index, we maintained our ranking as No. 1 Think Tank in ASEAN and No. 1 Independent Think Tank in Asia. Through our programmes and media reach, we have also continued to demonstrate thought-leadership regionally and internationally. Allow me to share some noteworthy accomplishments of the SIIA in the year that passed:

As ASEAN Chair in 2018, Singapore emphasised the importance of regional digitalisation and connectivity in achieving the goals of the ASEAN Economic Community. In the same vein, the SIIA and the Economic Research Institute for ASEAN and East Asia (ERIA) co-presented a policy brief on “Cross-Border E-Commerce Development in ASEAN” to the ASEAN Coordinating Committee on E-Commerce. In a special partnership with

Google and Singapore’s Ministry of Foreign Affairs, we also hosted a close-door e-commerce workshop themed “A Future Ready ASEAN: Creating an Inclusive Digital Ecosystem”.


With regards the Institute’s key economies, the SIIA convened several events on Malaysia’s socio-political and economic outlook post-elections. Looking ahead, we will endeavour greater engagement with our Malaysian counterparts to establish common grounds and cross-sectoral relationships. The SIIA also collaborated with the Singapore Exchange (SGX) to host the Myanmar Investment Forum in September. With U Aung Naing Oo, Director-General of Myanmar’s Directorate of Investment and Company Administration and other esteemed private sector representatives in attendance, the event was purposed to retain investor interests and emphasise the abundance of development and growth opportunities in the democratising country. In 2019, we will consolidate our resources and publish a book that attempts to unravel the complexities of criticisms flagged at the “last frontier”, especially in light of the crisis in Northern Rakhine.

Our longstanding and deep engagement in the region positions us well as advisers and commentators of regional opportunities and risks amidst a shifting global order. In 2018, the SIIA launched several evening talks on popular themes such as Superpower Rivalry and the Trump-Kim Summit while contemporaneously emphasising their relevance to ASEAN centrality and identity.

We have also observed a growing chorus for corporate Environment-Social-Governance (ESG) compliance and in 2018, the SIIA has taken strides in this area. Where the Institute’s work on Sustainability focused mainly on transboundary haze pollution in previous years, 2018 has seen the SIIA foray into territories such as climate change, the agro-forestry resource sector and green finance. Notably, we collaborated with World Resource Institute Indonesia to convene a workshop on the EU’s revised Renewable Energy Directive (RED II)’s impact on sustainability of the palm oil industry.

In hopes of broadening coalitions to address ESG concerns, we have also identified the financial sector as a key player. In furtherance of our Report on Collaborative Initiative for Green Finance (2017), the SIIA has continued to play an active role in events organised by financial institutions aimed at fostering momentum for sustainable finance. This is in line with Singapore’s founding of the Infrastructure Asia Office in 2018, an initiative that seeks to facilitate regional collaboration across the infrastructure value chain, help projects be more bankable and obtain financing.

Remarkably, the SIIA had also intentionally included a panel focused on Infrastructure at our flagship event in 2018, the ASEAN and Asia Forum (11th AAF). Finance Minister Heng Swee Keat was invited to deliver the keynote wherein he emphasised the infrastructure of the future to be “green”. In the year ahead, the SIIA will remain keenly interested in the prospect of Singapore as a catalyst in bringing together projects and green finance.



The SIIA has benefitted from consistent media coverage over the years. In 2018, we continued to push for a greater social media presence to increase the visibility of our work. It is encouraging to see some 367 delegates attending and participating actively at our other flagship event, the Singapore Dialogue on Sustainable World Resources (the 5th SDSWR). This is a remarkable 20% increase in attendance compared to 2017 and is representative of the Institute's advancing reputation amongst industry leaders and advocates.

This year, we achieved a surplus of S\$235,594 in our revenues over expenditure. This is almost double of the surplus we achieved in 2017. Given the significant increase in our unrestricted reserves, we have confidence in the smooth operation and growth of the Institute for the year ahead.

Our members' interests and involvement in international affairs has always been our fuel. Onward, we are optimistic that our members will continue to find value in the content that we deliver and the engagement opportunities that we organise. We are also committed to growing the size of our membership and to maintaining its quality. It is further worthy of mention that during the SIIA Dinner held in November 2018, we presented our Guest-of-Honour, Her Excellency Mdm. Halimah Yaacob with the SIIA's Honorary Membership, the highest accolade we bestow.

On behalf of our Council, I wish to thank you for your interest and involvement as a member of the SIIA. I look forward to your continued support and enthusiasm in 2019 and beyond.

KEY PROGRAMS AND EVENTS

AREAS OF FOCUS

ASEAN

At the regional level, 2018 saw the sharpening of our focus on infrastructure connectivity and the digital economy. At the national level, the surprising electoral win of the Pakatan Harapan Party in Malaysia generated strong interest from our corporate members and broader network.

In January, the SIIA and ERIA co-presented a policy brief on “Cross-Border E-Commerce Development in ASEAN” to the ASEAN Coordinating Committee on E-Commerce, in line with Singapore’s agenda as the 2018 Chair of ASEAN. The SIIA also hosted a closed-door e-commerce workshop called “A Future Ready ASEAN: Creating an Inclusive Digital Ecosystem” later in the year, in partnership with Google, and the Singapore Cooperation Programme (SCP) of the Ministry of Foreign Affairs. The workshop was well attended by ASEAN government officials as well as e-commerce industry experts, small business owners, and researchers.

The SIIA collaborated with the Singapore Business Federation and ASEAN-BAC in developing the programme for the ASEAN Business and Investment Summit (ABIS) 2018, held in conjunction with the 33rd ASEAN Summit in Singapore. SIIA Chairman Simon Tay moderated a high-level panel involving the trade minister from Singapore, Malaysia and the Philippines. The panel discussion received wide media coverage.

The 11th edition of our ASEAN and Asia Forum (AAF) was held on 30 August with Singapore Finance Minister Heng Swee Keat as the keynote speaker, on the theme of “Charting ASEAN towards a Sustainable and Digital Future”. Panel 1 looked at ASEAN’s growing demand for infrastructure and the pressure faced by businesses to incorporate green finance into infrastructure planning. It featured speakers from Sembcorp, MUFG Bank, Indonesia Infrastructure Finance Office and the international Finance Corporation. Panel 2 threw the spotlight on the opportunities and risks presented by an emerging ASEAN 4.0, and featured C-suite speakers from Enterprise Singapore, Expedia, Lazada and Citibank.

A summary report on “Making the Belt and Road Initiative Work for ASEAN” was also launched at the 11th AAF, on trends that have affected the Belt and Road Initiative (BRI), and the potential benefits that ASEAN can derive from the BRI. In preparing this report, the SIIA obtained the views of high-level representatives from multi-national corporations (MNCs) and Singaporean companies involved in BRI projects.

In parallel with our focus on ASEAN, the SIIA continued our work on key regional economies, especially on Malaysia and Myanmar. A commentary by SIIA Chairman Simon Tay looking at the surprise results of Malaysia’s 14th General Election and its aftermath was featured on the front page of The Business Times. The SIIA convened a series of evening talks to discuss the transition and reform process in Malaysia, and engaged Dr. Oh Ei Sun, a prominent political commentator, as our Senior Fellow on Malaysia and the Belt and Road Initiative in ASEAN.

2018 saw the ongoing crisis in Northern Rakhine State affect Myanmar’s attractiveness as an investment destination. Despite this, the SIIA has sought to remain engaged with Myanmar. To that end, the SIIA collaborated with the Singapore Exchange (SGX) to hold the Myanmar Investment Forum in September 2018, featuring views from U Aung Naing Oo, Director-General of Myanmar’s Directorate of Investment and Company Administration and other eminent private sector representatives. The SIIA subsequently inked a three-year partnership with SGX to hold further events in Singapore and Myanmar. SIIA Chairman Simon Tay also published a commentary on the Rakhine State crisis, recommending a measured approach towards firmer action on the issue.

In September 2018, we co-organised a public forum and a closed-door dialogue together with the Institute of International Relations (IIR) in Taiwan, in conjunction with a study trip that brought SIIA Council Members

and Fellows to Taiwan for discussions with Ministerial-level Taiwanese officials, academics, and think-tank representatives. The dialogues and visit were follow-ups from previous engagement between the IIR and SIIA's ASEAN counterparts in the ASEAN-ISIS network.

The SIIA partnered with Chatham House and the British High Commission to organize the inaugural ASEAN-UK Dialogue in November 2018. The one-day closed door dialogue was attended by members of the ASEAN-ISIS network and experts from London, and discussed common interests and challenges facing ASEAN and the UK. An evening public talk featuring Mark Field, the Minister of State for Asia and the Pacific from the United Kingdom of Great Britain and Northern Ireland, was held at Eden Hall. He was joined by Dr Rizal Sukma, Indonesia Ambassador to the UK, and former Executive Director of CSIS Indonesia and Sam Tan Chin Siong, Singapore Minister of State for the Prime Minister's Office, Ministry of Manpower and Ministry of Foreign Affairs.

ENVIRONMENT & RESOURCES

Since 2017, the SIIA has broadened our sustainability work beyond haze to look at climate change, sustainability in the agro-forestry resource sector and green finance. The SIIA engages stakeholders ranging from the government to non-governmental organizations (NGOs), leading agro-forestry companies and financial institutions.

The SIIA successfully delivered the 5th Singapore Dialogue on Sustainable World Resources (SDSWR), "Climate Action: Seeding Green Growth and Resilience in ASEAN," on 18 May 2018. The full-day Dialogue featured prominent speakers from regional governments (Indonesia Minister for National Development Bambang Brodjonegoro, Filipino Senator Loren Legarda), major agri-businesses (Sime Darby, GAR, Indofood Agri, Olam, Musim Mas) and financial institutions (ING, Societe-Generale).

Alongside the Dialogue, we also held multiple closed-door meetings involving Minister Masagos Zulkifli, Singapore's Minister for the Environment and Water Resources, and visiting officials as well as NGO representatives. Some 367 delegates attended the 5th SDSWR, an almost 20 percent increase in attendance compared to 311 last year. The new format of pairing broad, high-level panels with curated and specialised workshops was well-received.

At the SDSWR, we published a working paper titled "Financing Indonesia's Independent Smallholders" looking at how to increase financial access to marginalised and underserved communities. The paper drew on studies about smallholders as well as interviews with a broad range of stakeholders, including plantation companies, NGOs, financial institutions, agricultural consultants and multilateral development agencies.

In the middle of 2018, the SIIA started working on the European Union's revised Renewable Energy Directive (RED II) which had earlier considered phasing out palm oil from transportation fuels by 2021. The issue has affected the EU's free trade agreement negotiations with Malaysia and Indonesia and the EU's efforts to raise its relationship with ASEAN to a strategic partnership. In November, the SIIA collaborated with the World Resources Institute (WRI) Indonesia to convene a workshop in Jakarta to discuss the impact of measures like RED II on the sustainability of the palm oil industry, as well as develop solutions and recommendations to increase the demand for CSPO in major palm oil-purchasing markets like the EU, China and India. This is our third year partnering with WRI Indonesia on the Jakarta Workshop.

In 2018, our Collaborative Initiative for Green Finance in Singapore progressed to Phase 2, aiming to raise awareness and increase understanding of the importance and knowledge of Green Finance in Singapore and the region. The SIIA participated in the inaugural Asian Sustainable & Positive Impact Finance Conference in Singapore organised by Societe Generale, which was centered on the theme of 'Adopting Environmental, Social & Governance parameters in the financial paradigm'. We also partnered with the Official Monetary and Financial Institutions Forum (OMFIF) and the Bank for International Settlements (BIS) to organize a closed-door event on "Growing the Market for Sustainable Finance: How official institutions can help combat climate

change". The SIIA was also invited to speak at the Bangkok Sustainable Banking Forum 2018 (organized by the Bank of Thailand) and the ASEAN Capital Markets Forum hosted by the Monetary Authority of Singapore.

2018 marked the third year of SIIA's continuing support to the People's Movement to Stop Haze (PM.Haze), a Singapore NGO. PM.Haze works to increase public awareness of the root causes and impacts of the haze among the general public through outreach events, talks, roadshows and the social media. In 2018, PM.Haze focused on promoting sustainable palm oil consumption and responsible financing of the palm oil industry. Their efforts have paid off with increased consumer awareness on sustainable palm oil in Singapore and almost 80% of palm-based retail cooking oil brands being RSPO-certified. In addition, they successfully petitioned for a popular food & beverage company in Singapore, Old Chang Kee, to switch to using eco-friendly cooking oil using RSPO certified sustainable palm oil. PM.Haze has also started a public campaign to raise awareness about responsible finance for the palm oil industry.

GLOBAL AFFAIRS

In 2018, we co-hosted our second episode of NHK's "Global Agenda", in collaboration with NHK World, the English-language service of Japan's national public broadcaster. The episode, entitled "Will the "Belt and Road Initiative" Forge a New Global Order?" was filmed at our premises on 6 March, and aired globally on 10 June. SIIA Chairman Simon Tay served as host and moderator for a panel of international experts, including academics and business leaders from China, India, Japan, the United States of America and Singapore.

In September 2018, we also hosted State Secretary Andreas Michaelis of Germany's Federal Foreign Office during his visit to Singapore. Mr. Michaelis spoke at an evening talk with SIIA members and students from Singapore universities, focusing on EU-ASEAN relations and current challenges to the multilateral global order.

Other evening talks in 2018 included a dialogue with veteran regional experts Prof. Tommy Koh and Mr. Jusuf Wanandi, as well as sessions focusing on the US-China Trade War and the Trump-Kim Summit in Singapore. In January, we also held the final session in our 2017 Global Citizens Singapore series, examining ASEAN identity and Singapore's chairing of the grouping.

In 2018, we launched a new initiative for the SIIA, looking at Security and Global Affairs. As SIIA's Director of Security and Global Affairs, Mr. Nicholas Fang published two commentaries on the Trump-Kim Summit in Singapore and had 24 interviews and quotes published in local and international media regarding the peace and denuclearization process. The SIIA is continuing to build our network with the defence community, and in 2018 we engaged with government, military, and think tank representatives via informal meetings and participation in Track Two dialogues.

MEMBERSHIP

The SIIA counts many leading individuals and corporations among our members. Their support through membership fees, donations and sponsorships is a major source of funding for the SIIA.

As a fund raising effort, the annual SIIA Dinner was held in November 2018 where Madam President Halimah Yacob graced the evening as our Guest-of-Honour and was presented the SIIA's Honorary Membership, the highest accolade that the SIIA bestows. Mdm. President also engaged in a broad ranging discussion on offsetting inequality in Singapore and how Singapore can champion openness at the global level. Approximately 200 guests, comprising senior policymakers, business leaders and other supporters of the SIIA attended the dinner and funds raised for the evening went towards the SIIA's work on ASEAN in 2019. In total, the SIIA Dinner raised \$351,400.

Below are the membership figures from 1 January 2018 to 31 December 2018.

Membership Tier	2018 Members	2017 Members
Roundtable	14	15
Corporate	63	60
Premium Individual	9	11
Ordinary	74	83
Associate	44	43
Total	204	212

MEDIA

Our flagship events, namely the 11th ASEAN and Asia Forum (AAF) and the 5th Singapore Dialogue on Sustainable World Resources (SDSWR), continued to achieve substantial media coverage. Over 20 international and local media outlets participated and covered these events. This continues and improves upon our consistent media coverage in recent years.

As part of our media outreach, we also published commentaries in international and regional media, including Nikkei Asian Review, The Straits Times, and TODAY. These commentaries addressed a number of topical debate in the region, including ASEAN centrality, ASEAN's role in green growth and green infrastructure, Asia-US power play, Malaysia's political climate, Myanmar's economic development in the face of socio-political problems, Singapore-Malaysia bilateral relations, and sustainable palm oil issues in relation to Europe.

SIIA Chairman Simon Tay and researchers were also widely quoted in various media outlets such as BBC, Reuters, The Wall Street Journal, New York Post, Channel NewsAsia and Antara News for their insights on political, economic and environmental issues in the region. Notably, the SIIA was approached by over 17 media outlets worldwide on the historical Kim-Trump Singapore Summit. This includes national media from Australia, China, Germany and Japan.

While traditional media coverage has been quite consistent, there are opportunities to be pursued on social media, which will be a focus area for us in the coming year.

ADVISORY

The SIIA continues to offer information and analysis to our corporate members on how political, social, and economic issues in ASEAN and Asia affect business and investment in our region, including publications on our website, briefings for our corporate members, and Chairman's Notes. In 2018, we also begun producing regular country updates available through our website for corporate members and premium individual members.

In 2018, the SIIA also concluded an advisory contract requested by Mitsubishi Corporation for six briefings over a one-year period commencing in September 2018, including topics ranging from US-China-ASEAN relations to digital connectivity and elections in ASEAN.

GOVERNANCE



The work of the institute is governed by a Council that is elected once in two years from amongst our members. There are additionally, trustees for the SIIA Endowment Fund as well as advisors drawn from leading figures in the private sector and society. The current Council was elected in 2017 for a two-year term (2017-2019), with Associate Professor Simon Tay as Chairman, Dr. Yeo Lay Hwee as the Honorary Secretary and Mr. Yeoh Oon Jin as Honorary Treasurer.

A full list of the Council, Advisors and Trustees of the SIIA are listed in [Appendix C](#).



Ms. Eulene Goh
Trustee



Mr. Hsieh Fu Hua
Trustee



A/Prof. Simon Tay
Chairman



Mr. Yeoh Oon Jin
Honorary Treasurer



Dr. Yeo Lay Hwee
Honorary Secretary

The SIIA Endowment Fund

The Singapore Institute of International Affairs Endowment Fund is governed by the Trustees, Ms Euleen Goh, Mr Hsieh Fu Hua and Associate Professor Simon Tay. The Endowment Fund is approved as an Institution of a Public Character (IPC) under the Charities Act. The Ministry of Culture, Community and Youth (MCCY) has approved the Endowment Fund's renewal as an IPC for three years starting 1st September 2016 to 31 August 2019. Donations received for the Endowment Fund are channeled directly to the fund. Each donation enjoys a tax deduction of 2.5 times the donated amount for the calendar year (i.e. 1 January 2018 to 31 December 2018).

Please refer to [Appendix B](#) for the full list of donors and sponsors secured from 1 January 2018 to 31 December 2018 and details of the endowment fund are listed on page 5 of the audited financial statements.

OUR TEAM AND SECRETARIAT

No. of Staff at the End of the Year

Fiscal 2018	16
Fiscal 2017	16
Fiscal 2016	14

Headcount for 2018 ended with 16 staff. In 2018, staff turnover was high as a few of our younger staff who have worked at the SIIA for more than 2 years had decided to pursue further studies or a different career path. Despite the high turnover, the SIIA managed to maintain its staff head count at 16 people. Moving forward, the SIIA plans to expand its staff strength for our ASEAN and Sustainability programs as well as Marketing.

Below is the SIIA's organization chart as well as the secretariat listing.

MANAGEMENT		COMMUNICATION, EVENTS & MEMBERSHIP	
Chairman <i>(Pro-Bono)</i>	Mr. Simon Tay	Marketing Director	Ms. Elaine Giam
		Deputy Director of Operations	Ms. Michelle Moakes
Chief of Staff	Ms. Connie Wong	Senior Executive – Events and Marketing	Ms. Michelle Teo
		Executive – Events and Marketing	Ms. Siti Bazilah
Finance & Administration		Policy Research & Public Education	
Director, Finance	Ms. Daphne Lee	Director, Policy Programs	Ms. Lee Chen Chen
Senior Executive, Finance & Admin.	Ms. Marion Grace Lim	Director, Security & Global Affairs	Mr. Nicholas Fang
		Assistant Director, Sustainability	Ms. Wu Huijuan
		Assistant Director, International Affairs & Media	Mr. Aaron Choo
		Senior Policy Analyst, Sustainability	Ms. Liyana Othman
		Senior Policy Analyst, Sustainability	Ms. Lau Xin Yi
		Policy Research Analyst	Mr. Gareth Tan
		Policy Research Analyst	Mr. Kevin Chen
		Policy Research Analyst	Ms. Erin Low

FINANCIAL HIGHLIGHTS

1. SIIA Reserves Policy

As a matter of practice, the Executive Council monitors the Cash at Bank for operational use on a monthly basis and is satisfied with the level maintained. In 2018, the SIIA continues to increase its reserves to cover 14 months of its operational expenses ensuring the stability of its mission, programs, employment and ongoing operations of the institute.

The challenge ahead for the SIIA is to boost its level of unrestricted Reserves balance to ensure that they are sufficient to fulfil its on-going and forecasted obligations.

Please refer to attached Financial Statements for Reserves Position.

2. Declaration of Conflict of Interest

To mitigate the threat of conflicting interest, all Council members are required to declare any personal or vested interest in business transactions, contracts and/ or joint ventures that the Singapore Institute of International Affairs may enter into at the start of their term of office and as soon as such a conflict, or the possibility of such conflict, arises.

For paid Employees and Related Parties, the Human Resource Policy Handbook clearly stipulates the need to declare any actual or potential conflicts of interest to the Chairman or the Executive Committee.

When a conflict of interest situation arises, the Council Member, Employee or Related Party shall abstain from participating in the discussion, decision making and/ or voting on this matter.

3. Annual Audit

The accounts for the year were audited by BDO LLP, Public Accountants and Certified Public Accountants. The financial statements of the Singapore Institute of International Affairs for the year ended 31 December 2018 were prepared in accordance with the Singapore Financial Reporting Standards.

4. Disclosure and Transparency

In compliance with the Charities Governance Act, the remuneration of the highest paid staff who received remuneration exceeding S\$100,000, is declared below:

	2018
Salaries and Bonus	S\$ 389,123
Number of staff who are paid more than \$100,000 per annum	3


The remuneration of key management personnel is determined by the Executive Committee comprising the Council office holders. None of the Council, Advisors, and Trustees received remuneration for their contributions.

5. Financials

The SIIA's funding sources of Income are derived from the following avenues:

1. Sponsorships
2. Donations
3. Membership Subscriptions
4. Research/ Advisory Services

The SIIA ended Financial Year 2018 with a healthy surplus after using part of this surplus to pay staff bonuses that were comparable to market rates.



Total collections for 2018 from all sources amounted to S\$2,310,231. Total resources expended for the year amounted to S\$2,074,637 and achieved a surplus of S\$235,594.

Please refer to the attached audited financial statements

APPENDICES

APPENDIX A: SIIA EVENTS CALENDER

JANUARY 2018

- 10 Track 1.5 Workshop on E-Commerce
Speakers: **Ms. Deborah Elms**, Executive Director, Asian Trade Centre; **Mr. Murugesh Krishnan**, Chief Risk Officer – Southeast Asia, Visa Worldwide Pte Ltd; **Mr. Lih Shiun Goh**, Country Lead, Public Policy & Government Relations, Southeast Asia, Google; **Ms. Karen Yeo**, Senior Assistant Director, ASEAN Division, Ministry of Trade & Industry, Singapore; & ACCEC Chairperson; **Mr. Nick Nash**, Group President, SEA Limited; **Ms. Lin Shiumei**, Vice President of Public Affairs & Sustainability, UPS Asia Pacific.
- 23 We are ASEAN: In Search of a Regional Identity
Speakers: **Ms. Moe Thuzar**, Fellow, Lead Researcher (Socio-Cultural Affairs), ASEAN Studies Centre, ISEAS-Yusof Ishak Institute; **Ms. Suzanne Ling**, Co-Founder and Head of Marketing, The Picha Project ; **Mr. Zakir Hussain**, Foreign Editor, The Straits Times Singapore.

FEBRUARY 2018

- 1 Asia's Prospects and Challenges in 2018
Speakers: **Professor Tommy Koh**, Ambassador-at-Large, Ministry of Foreign Affairs, Singapore; **Mr. Jusuf Wanandi**, Senior Fellow and Co-founder, Centre for Strategic and International Studies (CSIS) and; Vice Chairman, Board of Trustees CSIS Foundation, Jakarta.
- 6 Breakthroughs in Sustainable Investing and Finance
Speaker: **Prof. Daniel C. Esty**, Hillhouse Professor of Environmental Law and Policy, School of Forestry & Environmental Studies and Clinical Professor of Environmental Law & Policy, Yale Law School.

MARCH 2018

- 6 Global Agenda #8 China: Will the "Belt and Road Initiative" Forge a New Global Order?
Speakers: **Ambassador Ashok K. Kantha**, Director of the Institute of Chinese Studies, Delhi; and Former Ambassador of India to China; **Dr. Rumi Aoyama**, Professor, The Research Institute of Current Chinese Affairs, School of Education, Waseda University; **Mr. Teo Eng Cheong**, Chief Executive Officer International (Singapore, Southeast Asia, North Asia), Surbana Jurong; **Prof. Wang Yiwei**, Jean Monnet Chair Professor, Director of Institute of International Affairs, Director of Center for European Studies, Renmin University of China; **Mr. Steven Okun**, Senior Advisor, McLarty Associates.

APRIL 2018

- 16 Malaysia Votes: General Election 2018, Economic Policy, and Singapore-Malaysia Relations
Speakers: **Mr. Manu Bhaskaran**, Director of Centennial Group International and Founding Director & Chief Executive Officer, Centennial Asia Advisors; **Mr. Song Seng Wun**, Economist, CIMB Private Banking

MAY 2018

- 10 Trade Wars versus Trade Deals
Speakers: **Mr. Toh Boon Ho**, Deputy Director – Trade, Enterprise Singapore; **Amb. Michael W. Michalak**, Former US Ambassador to Vietnam; and Senior Vice President and Regional Managing Director, US-ASEAN Business Council

15 Two Elections and A New Urgency: Developments in Malaysia, Indonesia and Myanmar Speaker: **Assoc. Prof. Simon Tay**, Chairman, Singapore Institute of International Affairs

18 5th Singapore Dialogue on Sustainable World Resources
Climate Change: Seeding Green Growth and Resilience in ASEAN

JUNE 2018

28 Trump-Kim Summit Speakers: **Dr. Soo Yeon Kim**, Head of Department, NUS Department of Political Science; **Mr. Steven Okun**, Senior Advisor, McLarty Associates

JULY 2018

4 Lunch Dialogue with **Mr. Desmond Lee**, Minister for Social and Family Development and Second Minister for National Development

17 SIA Briefing Session: Powering Singapore's Green Economy through Green Finance Speakers: **Assoc. Prof. Simon Tay**, Chairman, Singapore Institute of International Affairs, and Former Chairman, National Environment Agency (NEA); **Ms. Yeo Lian Sim**, Special Adviser Diversity, Singapore Exchange (SGX) and Vice-Chair, Task Force on Climate-Related Financial Disclosures (TCFD).

17 OMFIF closed-door Event
Growing the market for sustainable finance: How official institutions can help combat climate change?

AUGUST 2018

16 Malaysia Post Elections: First 100 Days Speaker: **Dr. Oh Ei Sun**, Senior Advisor for International Affairs, Asia Strategy and Leadership Institute (ASLI), Malaysia.

16 100 Days Later – An Initial Assessment of Malaysia's New Government Speakers: **Dr. Oh Ei Sun**, Senior Advisor for International Affairs, Asia Strategy and Leadership Institute (ASLI), Malaysia; **Ms. Khor Yu-Leng**, Research Director, Southeast Asia, Segi-Enam Advisor Pte.

30 11th ASEAN & Asia Forum Breakfast Meeting with **Mr. Heng Swee Keat**, Minister for Finance, Singapore

30 11th ASEAN & Asia Forum
Charting ASEAN towards a Sustainable and Digital Future

SEPTEMBER 2018

5 Myanmar Investment Forum:
Unlocking Myanmar's Next Growth Chapter

12 The EU and ASEAN in Uncertain Times: Integration, Tensions, and Trade Speakers: **Mr. Andreas Michaelis**, State Secretary, Federal Foreign Office, Federal Republic of Germany.

20 ASEAN ISIS-IIR-Taiwan Dialogue:
Public Talk on ASEAN Centrality and Regional Collaboration

OCTOBER 2018

- 16 Hope in Progress – Malaysia Beyond Pakatan Harapan’s First 100 Days (Corporate Briefing) Speakers: **Dr. Ooi Kee Beng**, Executive Director, Penang Institute; **Mr. Manu Bhaskaran**, Director of Centennial Group International and Founding Director & Chief Executive Officer, Centennial Asia Advisors.
- 16 100 Days Later – An Initial Assessment of Malaysia’s New Government (Seminar) Speakers: **Dr. Oh Ei Sun**, Senior Advisor for International Affairs, Asia Strategy and Leadership Institute (ASLI), Malaysia; **Ms. Khor Yu-Leng**, Research Director, Southeast Asia, Segi-Enam Advisor Pte.

NOVEMBER 2018

- 1 The SIIA Dinner: Moving Forward in a Divided World
- 8 ASEAN-UK Dialogue: Cooperation And Collaboration Post-Brexit Roundtable Discussion
- 8 Panel Discussion on The Future of ASEAN-UK Cooperation Post-Brexit Speakers: **The Right Honourable Mark Field MP**, Minister of State for Asia and the Pacific, United Kingdom of Great Britain and Northern Ireland; **Mr. Sam Tan Chin Siong**, Minister of State for the Prime Minister’s Office, Ministry of Manpower and Ministry of Foreign Affairs, Republic of Singapore.
- 8 Dinner and Networking Reception with **Dr. Rizal Sukma**, Indonesia Ambassador to the UK, and former Executive Director of CSIS Indonesia
- 27 Jakarta Roundtable Workshop (Indonesia): Creating Effective Demand- and Supply-Side Interventions for Greening Palm Oil Supply Chains

APPENDIX B: 2018 DONORS AND SPONSORS

SIIA gratefully acknowledges the generous individuals, corporates and foundations that support our efforts. The following list comprises the donations and sponsorships received during FY 2018.

CORPORATE DONORS/ SPONSORS

Donations \$50,000 and above

Economic Research Institute for ASEAN and East Asia (ERIA)
Google Asia Pacific Pte Ltd
Mitsubishi Corporation Singapore
Musim Mas Holdings Pte Ltd
Singapore Totalisator Board

Donations from \$25,000 to \$49,999

Expedia Singapore Pte Ltd
Golden Agri International Pte Ltd
Lee Foundation
RGE Pte Ltd

Donations from \$10,000 to \$24,999

Aranda Investments Pte Ltd
Asia Resource Corporation Pte Ltd
Citibank N.A.
Hong Kong Economic & Trade Office (HKETO)
Keppel Care Foundation
KPMG LLP
LGT Bank (Singapore) Ltd
Mitsubishi UFJ Financial Group, Inc.
NHK Enterprises Inc.
PriceWaterhouseCoopers LLP
PrimePartners Corporate Finance Pte Ltd

(MORE)

Donations from \$10,000 to \$24,999 (CONT'D)

PriceWaterhouseCoopers LLP
PrimePartners Corporate Finance Pte Ltd
Quay Properties Pte Ltd
Sembcorp Development Ltd
Sembcorp Industries Ltd
Singapore Exchange Limited
Shell Eastern Petroleum (Pte) Ltd
Singapore Business Federation
Standard Chartered Bank (Singapore) Limited
Surbana Jurong Private Limited
SymAsia Foundation Limited
United Overseas Bank Limited
VISA Worldwide Pte Ltd
Wing Tai Foundation
WongPartnership LLP
Yoma Strategic Holdings

Donations below \$10,000

City Developments Limited
Board Advisor Pte Ltd
Haw Par Management Services Pte Ltd
PSA Corporation Limited
PSA International Pte Ltd
VISA Worldwide Pte Limited
WongPartnership LLP

INDIVIDUAL DONORS

Manu Bhaskaran
Joseph Mark Garlinghouse
Simon Tay Seong Chee

APPENDIX C: COUNCIL, HONORARY & LIFE MEMBERS, ADVISORS, TRUSTEES AND PATRONS

SIIA COUNCIL 2017-2019

EXECUTIVE COMMITTEE	Mr. Simon SC TAY – Chairman	Dr. YEO Lay Hwee Honorary Secretary	Mr. YEOH Oon Jin Honorary Treasurer
	<i>A/Prof., National University of Singapore; Senior Consultant, WongPartnership LLP</i>	<i>Director, EU Centre in Singapore</i>	<i>Executive Chairman, PriceWaterhouseCoopers LLP</i>
COUNCIL MEMBERS	Mr. Manu BHASKARAN <i>Director and CEO, Centennial Asia Advisors, Singapore</i>	Ms. Shirlene Bte NOORDIN <i>Director, PHISH Communications</i>	Mr. Gerald ONG <i>Chief Executive Officer, PrimePartners Corporate Finance Pte Ltd</i>
	Mr. Adam Abdur RAHMAN <i>Managing Director, Citi Singapore</i>	Mr. Raj RAJKUMAR <i>Partner, Symphony Asia Holdings Pte Ltd</i>	Ms. ZHANG Ting Jun <i>Co-founder, The Chain Reaction Project</i>
HONOURARY MEMBERS	Mdm. Halimah YACOB, <i>8th President of Singapore</i>	Prof. Tommy KOH, <i>Ambassador-At-Large</i>	Mr. J Y PILLAY <i>Chairman, Council of Presidential Advisers</i>
	Late Mr. S R NATHAN, <i>6th President of Singapore</i>		
LIFE MEMBERS	Mr. S Chandra DAS <i>Managing Director, Nur Investments & Trading Pte Ltd</i>	Dr. LAU Teik Soon Lau Teik Soon & Associates	Mr. Philip NG <i>CEO, Far East Organization</i>

ADVISORS**TRUSTEES****PATRONS**

Mr. Jonathan ASHERSON
*Chairman, Singapore International
Chamber of Commerce*

Ms. Euleen GOH
*Board Member, DBS Group Holdings
& DBS Bank*

Lee Foundation

Mr. Gautam BANERJEE
*Chairman, Blackstone Singapore Pte
Ltd*

Mr. HSIEH Fu Hua
*Chairman, NUS Board of Trustees; Co-
founder and Adviser, PrimePartners
Group*

Mr. Tony CHEW
*Executive Chairman, Asia Resource
Corporation Pte Ltd*

Mr. Simon SC TAY
*A/Prof., National University of
Singapore; Senior Consultant,
WongPartnership*

Mr. Ray FERGUSON
Managing Partner, Caber Partners

Mr. HSIEH Fu Hua
*Chairman, NUS Board of Trustees; Co-
founder and Adviser, PrimePartners
Group*

Ms. Kay KUOK
*Executive Chairman, Shangri-La Hotel
Limited, Singapore*

Mr. KWEE Liong Seen
*Executive Director, Pontiac Land
Group*

Ms. Olivia LUM
Group CEO & President, Hyflux Ltd

Mr. TONG Chong Heong

A. BOOK CHAPTERS, PUBLICATIONS, JOURNALS, WORKING PAPERS, VIDEOS & DOCUMENTARIES

I. Dr. Yeo Lay Hwee

Yeo Lay Hwee, Peggy Kek, Gillian Koh and Chang Li Lin. Eds Tommy Koh – Serving Singapore and the World (Singapore: World Scientific Publishing, 2018)

Yeo Lay Hwee. “EU-ASEAN Security Cooperation” in *EU Security Strategies: Extending the EU System of Security Governance*, edited by Spyros Economides and James Sperling (London and New York: Routledge, 2018)

Yeo Lay Hwee (2018) 'The Lessons from Brexit and Its Impact on Singapore and ASEAN', in Huang D., Reilly M. (eds), *The Implications of Brexit for East Asia*, Singapore: Palgrave Macmillan

Yeo Lay Hwee, “The Year Ahead for Europe – Three Things to Watch” (EU Centre’s Commentary, 3 January 2018)

Co-authored with Shada Islam and Bart Gaens “ASEM Day: What does it say about Asia-Europe Relations?” (EU Centre’s Commentary, 28 February 2018)

Yeo Lay Hwee, “Fear and Fury: How Europe respond to anxious and angry voters” (EU Centre’s Commentary (EU Centre’s Commentary, 9 May 2018)

Yeo Lay Hwee, “The Trump Empire Strikes Back – And how should the EU Respond” (EU Centre’s Commentary, 25 June 2018)

Co-authored with Jason Ji, “European Union’s Global Actorness amidst Heightened Great Power Geoeconomics Competition” (EU Centre’s Commentary, 16 August 2018)

Yeo Lay Hwee, “Connecting Europe and Asia – Re-invigorating ASEM for Connectivity” (EU Centre’s Commentary (EU Centre’s Commentary, 2 October 2018)

Yeo Lay Hwee (2019) *EU Matters*, Singapore: EU Centre in Singapore

II. Dr. Hank Lim

Lim Giok Hay, *Innovation Policy in Singapore* edited by Masahito Ambashi in *Innovation Policy in ASEAN*, published by Economic Research Institute for ASEAN and East Asia (ERIA)

III. Dr. Oh Ei Sun

Oh Ei Sun (2018) ‘Backflow of Chinese Voters: Real or Imagined?’, *RSIS Commentary*, RSIS Series on the 14th Malaysian General Election

IV. Dr. Khor Yu Leng

Lee Hwok-Aun and Khor Yu Leng (2018) Counting Migrant Workers in Malaysia: A Needlessly Persisting Conundrum, *ISEAS-Yusof Ishak Institute Perspective*, 23 April 2018

Khor Yu Leng (2018) 'Interview with Ms. Khor Yu Leng, M.Sc', in Kusumaningtyas, R., *External Concern on the ISPO and RSPO Certification Schemes*, Amsterdam: Profundo

V. SIIA Reports

SIIA (2018) *Financing Indonesia’s Independent Smallholders*, Summary Report, May 2018, Singapore: Singapore Institute of International Affairs

SIIA (2018) *Financing Indonesia's Independent Smallholders*, Working Paper, May 2018, Singapore: Singapore Institute of International Affairs

SIIA (2018) *Making the Belt and Road Initiative Work for ASEAN*, Summary Report, Aug 2018, Singapore: Singapore Institute of International Affairs

SIIA (2018) *Climate Action: Seeding Green Growth and Resilience in ASEAN*, Conference Highlights (5th SDSWR), Singapore: Singapore Institute of International Affairs

SIIA (2018) *Charting ASEAN towards a Sustainable and Digital Future*, Conference Highlights (11th AAF), Singapore: Singapore Institute of International Affairs

B. EDITORIALS AND COMMENTARIES

I. A/Prof. Simon Tay

Tay, Simon SC and Tan, Cheryl (2018) 'Singapore goes for quiet ASEAN diplomacy', *Nikkei Asian Review*, 16 January 2018

Tay, Simon SC and Lau, Xin Yi (2018) 'Green bonds and other ideas for sustainability in the Budget', *The Straits Times*, 6 March 2018

Tay, Simon SC and Lee, Andrea (2018) 'A broader lens on the Myanmar problem', *The Straits Times*, 5 May 2018

Tay, Simon SC and Selamat, Fawziah (2018) 'Asean's active role in the greening of growth', *The Business Times*, 10 May 2018

Tay, Simon SC (2018) 'Challenging transition ahead for Malaysia', *The Business Times*, 11 May 2018

Tay, Simon SC (2018) 'Inoculating Singapore against foreign influences', *The Straits Times*, 26 July 2018

Tay, Simon SC and Lau, Xin Yi (2018) 'Asean infrastructure: Keeping it sustainable', *The Straits Times*, 19 September 2018

Tay, Simon SC (2018) 'Myanmar 2.0 in the making?', *The Business Times*, 21 September 2018

Tay, Simon SC (2018) 'Trump is inadvertently uniting Asia', *Nikkei Asian Review*, 12 November 2018

Tay, Simon SC (2018) 'EU's palm oil curb may hurt campaign to save forests', *The Straits Times*, 20 December 2018

II. Mr. Nicholas Fang

Fang, Nicholas (2018) 'Don't devalue Singapore's role as Trump-Kim summit host', *The Business Times*, 14 June 2018

Fang, Nicholas (2018) 'On water issue, Dr M again risks crossing a red line for Singapore', *TODAY*, 3 July 2018

III. Dr. Hank Lim

Lim, Hank and Kiruppalini, Shangari (2018) 'Positioning ASEAN for a trade war', *The Business Times*, 16 April 2018

IV. SIIA Staff

Lee, Chen Chen and Lau, Xin Yi (2018) 'Trump's presidency and Asia's climate battle', *The Straits Times*, 27 January 2018

Lee, Chen Chen and Kiruppalini, Shangari (2018) 'Red flags from Facebook data breach for ASEAN', *The Straits Times*, 7 April 2018

Lau, Xin Yi and Chen, Qi Hang (2018) 'Tax as a flexible green policy tool in ASEAN', *Myanmar Times*, 3 August 2018

Lee, Chen Chen (2018) 'Southeast Asia must guard against digital domination risks', *Nikkei Asian Review*, 22 November 2018

C. ASEAN-ISIS AND INTERNATIONAL DIALOGUES AND CONFERENCES ATTENDED BY SIIA COUNCIL MEMBERS, RESEARCH FELLOWS AND ASSOCIATES

A/P Simon Tay

1. Keynote speaker at the Surbana Jurong Myanmar Infrastructure Forum 2018, on 26 January 2018, in Yangon, organised by Surbana Jurong
 2. Panellist at the ERIA-ASEAN Japan Centre's ASEAN 50th Anniversary Symposium IV, on "Whither ASEAN community building and centrality in fast changing East Asia?" on 1 March 2018, in Tokyo, organised by ERIA-ASEAN Japan Centre
 3. Panellist at the Workshop on ASEAN Vision 2040, on 1 May 2018, in Jakarta, organised by ERIA
 4. Panellist at the Pacific Economic Cooperation Council General Meeting, on "Sustainable Development Challenges", on 7 May 2018, in Jakarta, organised by Pacific Economic Cooperation Council
 5. Panellist at the Asian Sustainable & Positive Impact Finance Conference, on "Singapore's role in Sustainable Finance: Boosting awareness, attractiveness & commitment" on 5 July 2018, in Singapore, organised by Societe Generale
 6. Moderator at the Asian Sustainable & Positive Impact Finance Conference, on "Expansion of Positive Impact movement: Principles & outreach" on 5 July 2018, in Singapore, organised by Societe Generale
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7. Panellist at the Bangkok Sustainable Banking Forum 2018, on “Financing while Preserving Environment” on 23 July 2018, in Bangkok, organised by Bank of Thailand
8. Speaker at the NUS-CUHK student conference, on “China and ASEAN: The Next Stage” on 24 July 2018, in Singapore, organised by USP and Chung Chi College Chinese University of Hong Kong
9. Panellist at the ASEAN Vision 2040 Technical Workshop, on 9 August 2018, in Jakarta, organised by ERIA
10. Panellist at the Tembusu Forum, on “ASEAN and the Great Powers”, on 16 October 2018, in Singapore, organised by Tembusu College
11. Panellist at the Lead Coordination Workshop on ASEAN Vision 2040, on 29-30 October 2018, in Bangkok, organised by ERIA
12. Speaker at the Project Associates talk, on “West-East power shift and the role of global politics”, on 5 November 2018, in Singapore, organised by Project Associates
13. Moderator at the ASEAN Business and Investment Summit 2018, on “Navigating ASEAN’s Economic Future”, on 13 November 2018, in Singapore, organised by ASEAN-BAC and SBF
14. Speaker at the UOB Advisory Board Luncheon, on “ASEAN’s prospects”, on 15 November 2018, in Singapore, organised by UOB
15. Moderator at the The EU-Singapore Free Trade Agreement: Strengthening the Partnership between the EU and Singapore, on “The EUSFTA: Connecting Regions, Creating Opportunities”, on 16 November 2018, in Singapore, organised by Eurocham, SBF and Enterprise Singapore
16. Speaker at the IMA Asia CEO Forum, on “Critical Issues 2019”, on 16 November 2018, in Singapore, organised by IMA Asia
17. Panellist at the AFP 2018 Public Forum, on “Trade and New Technology”, on 22 November 2018, in New Delhi, organised by RIS
18. Keynote speaker at the Launch of ASEAN Prosperity Initiative, on 11 December 2018, in Singapore, organised by IDEAS
19. Panellist at the ERIA Roundtable on “Transforming and Deepening ASEAN Community”, on 16 December 2018, in Bangkok, organised by ERIA
20. Panellist at the Lead Coordination Workshop on ASEAN Vision 2040, on 29-30 October 2018, in Bangkok, organised by ERIA

21. Panellist at the ERIA Roundtable Discussion on Collective Leadership, ASEAN Centrality and ASEAN Institutional Ecosystem, on 18 December 2018, in Jakarta, organised by ERIA

Dr Yeo Lay Hwee

1. Speaker at Launch of YAKSHA project on “Cybersecurity Awareness and Knowledge Application”, on 10 January 2018, in Porto, organised by SPI (Sociedade Portuguesa de Inovacao)
 2. Panelist at EU-ASEAN Strategic Thinkers Forum, on 27-28 February 2018, in Brussels, organised by EU, Friends of Europe and Konrad Adenauer Stiftung
 3. Panelist at Conference on “Asia and Europe: In search for a balance between challenges and opportunities”, on 22-23 March 2018, in Milan, organised by ISPI (Italian Institute for International Political Studies)
 4. Delegate at 11th ASEAN Leadership Forum, on 28 April 2018, in Singapore, organised by ASLI
 5. Research Network Meeting on “Policy, Politics and Culture: EU Migration and Integration”, on 17-18 May 2018, in Canberra, organised by the Australian National University Centre for European Studies
 6. Panelist at 20th Asia-Europe Think Tanks Dialogue on “Rules-based Multilateralism in a Changing World Order”, on 26-27 June 2018, in Vienna, organised by Webster University, EU Centre and Konrad Adenauer Stiftung
 7. Guest Lectures at 99th Peace Boat Global Voyages (Singapore-Male), on 11-17 September 2018
 8. Delegate at IIR-SIIA-ASEAN Engagement, on 19-22 September 2018, in Taipei, organised by IIR, National Chengchi University
 9. Lecture on “Challenges to Multilateralism: EU’s and ASEAN’s Responses” at Guangdong University of Foreign Studies, on 16 October 2018, in Guangzhou, organised by Guangdong Institute for International Strategies
 10. Research Network Meeting on “The EU’s Role in the Implementation of Sustainable Development Goals in the Asia-Pacific”, on 22-23 October 2018, in Melbourne, organised by RMIT
 11. Panelist at 11th Singapore Economic Policy Forum, on 25 October 2018, in Singapore, organised by Economics Society of Singapore and NTU
 12. Delegate at 13th China-Singapore Forum, on 27-28 November 2018, in Singapore, organised by East Asia Institute
 13. Trainer at Asia-Europe Public Diplomacy Training, on 3-7 December 2018, in Vienna, organised by Asia-Europe Foundation
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Dr Hank Lim

1. Validation Workshop on NTM for ASEAN, on 18-20 September, 2018, in Hanoi, jointly organised by ERIA and UNCTAD
 2. 2018 ASEAN ISIS-IIR Engagement, on 19-21 September 2018, in Taipei
 3. OECD Good Regulatory Practice Network Meeting, on 9 October 2018, in Kuala Lumpur
 4. International Regulatory Cooperation (IRC) Technical Workshop, on 10 October 2018, in Kuala Lumpur, jointly organised by ERIA and Malaysia Productivity Commission (MPC)
 5. Roundtable Discussion on Realizing the ASEAN Single Market and Production Base, on 19 December 2018, in Jakarta, organised by ERIA
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