



OFFICE OF THE MAYOR  
THE CITY OF NEW YORK

ALICIA K. GLEN  
DEPUTY MAYOR FOR HOUSING AND  
ECONOMIC DEVELOPMENT

August 2, 2018

Speaker Corey Johnson  
Council Member Ydanis Rodriguez

New York City Council  
City Hall  
New York, NY 10007

Dear Speaker Johnson and Council Member Rodriguez,

For nearly three years, we have worked with you and the Inwood community to plan for the future of the neighborhood. With the launch of the Inwood Action Plan, we laid out a vision to create and preserve affordable housing in Inwood and plan for vibrant neighborhood growth.

The attached includes investments for parks and open space, transportation, infrastructure, a new library building, a cultural center, workforce training and education. These represent a comprehensive approach to ensure that Inwood remains an affordable and livable neighborhood for working families.

Pursuant to legislation passed in 2016, every City-initiated neighborhood rezoning will be subject to a public commitment tracker. My office will work closely with the Mayor's Office of Operations to input all commitments made into an online public tracker within 30 days after passage including timeline and funding, and will produce annual progress reports to let community members and other stakeholders know how we are making progress.

We commend the many efforts that have gone into the development of this Neighborhood Action Plan over the past few years. Because of collective efforts, Inwood will enjoy investments, initiatives, and programs for many years to come.

Sincerely,

A handwritten signature in black ink, appearing to read "Alicia Glen", with a long horizontal flourish extending to the right.

Alicia Glen  
Deputy Mayor for Housing and Economic Development

## Inwood NYC Points of Agreement

August 2, 2018

### Introduction

The City will advance the following comprehensive neighborhood investments in housing, public space, waterfront, small businesses, workforce, education, community services, and culture, and infrastructure all of which are conceived to work together to improve quality of life for Inwood residents as part of the comprehensive plan for the future of Inwood known as *Inwood NYC*. The strategies below reflect over \$400 million in investments of which approximately \$200M is new City funding for various projects and initiatives.

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#### Introduction

#### HOUSING

The InwoodNYC Planning Initiative will result in the preservation, protection, or creation of an estimated 4,100 affordable homes in Inwood and Washington Heights. This will be achieved through:

- The creation of 925 new affordable homes on public land in Inwood
- The creation of an estimated 675 new affordable homes on private sites through the MIH program
- The preservation or protection of 2,500 homes in Inwood and Washington Heights

Additionally, several property owners in the Inwood area have already committed to using City financing to develop affordable housing, including senior housing, that exceeds the minimum MIH requirements. Recognizing that the development of additional affordable housing on these sites will require the continued partnership of private owners, these projects could create an additional 1,000 affordable homes.

#### PRESERVE AFFORDABLE HOUSING

The New York City Department of Housing Preservation and Development (HPD) will work to preserve or protect at least 2,500 homes over the next five years. This goal will be achieved through a combination of HPD's preservation financing programs and the Partners in Preservation (PiP) initiative.

#### Finance and Safeguard Affordability

1. **Keep homes affordable by continuing to offer loans and tax incentives to building owners**  
Since 2014, HPD has financed the preservation of 445 affordable homes in Community District 12. HPD will continue monitoring homes in Community District 12 with affordability restrictions in its portfolio and use its various financing programs to preserve and invest in the neighborhood's existing affordable housing stock. HPD will strive to preserve the affordability of as many homes as possible in Inwood and Washington Heights through 2026.

## Inwood Points of Agreement

**Timeline:** Ongoing

### 2. **Host outreach and marketing events to continue promoting programs that help owners make repairs and preserve affordability**

HPD will continue its targeted outreach to property owners, including through events, mailings, emails, calls, and surveying of distressed properties. HPD currently hosts monthly Property Owners Clinics at its downtown location, where building owners can consult one-on-one with HPD preservation finance specialists and representatives from Department of Buildings (DOB), Department of Finance (DOF), and Department of Environmental Protection (DEP). HPD will target outreach for its monthly Property Owner Clinics – including via calls, mailings, and e-mails – to owners in the Inwood area.

**Timeline:** Ongoing and targeted community outreach; monthly Property Owner Clinics at 100 Gold Street

### 3. **Pilot a Landlord Ambassadors Program to provide technical assistance to Inwood property owners**

HPD is partnering with Enterprise Community Partners to pilot a Landlord Ambassadors Program to contract with community-based organizations who will conduct outreach and provide technical assistance to owners of multifamily buildings in targeted areas across the city. The selected Landlord Ambassador for Inwood, Mutual Housing Association of New York (MHANY) will work with local property owners to:

- Provide information about the benefits of using HPD financing programs;
- Navigate HPD program requirements, including regulatory requirements, and package application materials for HPD review and approval; and
- Access local resources and vendors needed in order to close, construct, and operate their properties, including contractors, property managers, attorneys, and other professionals.

**Timeline:** Fiscal Year (FY) 2019-2020

### 4. **Advance preservation projects in City-Owned Buildings**

HPD is committed to the rehabilitation of vacant and occupied City-owned residential buildings in the neighborhood. In partnership with local nonprofits, Community League of the Heights (CLOTH) and the Northern Manhattan Improvement Corporation (NMIC), HPD is prioritizing the renovation of two vacant City-owned buildings at 2110 Amsterdam and 21 Arden Street, respectively. HPD will work with tenants and the local councilmember to advance Affordable Neighborhood Cooperative Program (ANCP) projects in all remaining Tenant Interim Lease (TIL) properties in Council District 10.

**Timeline:** Fiscal Year 2019-2021; 21 Arden renovations to begin by March 2019

### 5. **Help community organizations acquire rent stabilized buildings through the Neighborhood Pillars Program**

## Inwood Points of Agreement

HPD and New York Housing Development Corporation (HDC) are launching a new Neighborhood Pillars program to finance the acquisition and rehabilitation of existing rent-regulated buildings to protect current tenants and stabilize communities. The City will double the capacity of the Acquisition Loan Fund to \$275 million to enable non-profits and mission-based organizations to acquire buildings that are rent-regulated, but not otherwise part of an existing affordable housing program.

**Timeline:** FY 2019 launch

### Protect Tenants

**6. Include Inwood, Washington Heights, and Marble Hill in the new “Partners in Preservation” initiative to develop a comprehensive anti-displacement strategy for the neighborhood**

HPD will include Inwood, Washington Heights, and Marble Hill in its new Partners in Preservation initiative and launch a Preservation Action Center that will serve as a hub for neighborhood-based anti-displacement initiatives. HPD will pair agency data with the on-the-ground experience and work of community-based organizations, legal services providers and HRA’s Office of Civil Justice, Council Members and other elected officials, the City’s Tenant Support Unit (TSU), and local stakeholders to advance a comprehensive anti-displacement plan for the Inwood area.

Partners in Preservation strategies are expected to combine new and existing tools to address harassment and disrepair; provide tenants with anti-eviction legal services; and help building owners access HPD financial resources to improve their buildings and preserve affordability. As part of this initiative:

- **Risk analysis:** This initiative will seek to identify and prevent the deregulation of affordable homes in Inwood, Washington Heights, and Marble Hill. HPD will conduct an analysis of the existing housing stock, including an inventory of all regulated affordable housing to the extent possible using existing data sources and an assessment of the potential for displacement and/or deregulation. Given the prevalence of preferential rents in Inwood and Washington Heights, HPD will incorporate preferential rents in its risk analysis.
- **Neighborhood preservation goals:** The risk analysis will inform a series of neighborhood-wide preservation goals, strategies, and actions to protect vulnerable households and ensure the Inwood area remains affordable into the future.
- **Building action plans:** HPD and partner organizations will develop and implement tailored action plans for rent-regulated buildings. Action plans will consist of building-specific strategies that seek to keep people in their homes, prevent deregulation, and preserve affordability. Strategies will include data-driven outreach to at-risk buildings (conducted by CBOs and TSU), tenant organizing and education, legal services, proactive code enforcement, and owner outreach and technical assistance. The Partners in Preservation team will consider how many tenants pay preferential rents when creating an action plan for a particular building. HPD will conduct targeted outreach to tenants

## Inwood Points of Agreement

eligible for SCRIE and DRIE Rent Freeze programs, and will partner with DOF to enroll residents in the programs.

- **Coordination:** HPD and partner organizations will implement action plans in close coordination with tenant organizers, legal service providers, TSU, HRA, and other government agencies.
- **Tenant organizing:** This initiative will leverage funding for tenant organizers to partner with HPD to develop and implement building action plans.
- **Meeting frequency:** HPD will convene regular project management/coordination meetings with all partners, and it will meet every two months or upon request with local Council Members' offices.
- **Data sharing:** Affordable housing data, including preserved and newly constructed homes with affordability levels and homes at risk of deregulation, as well as updates on the implementation of building action plans, will be shared with the Council Members at meetings every two months or upon request.

**Timeline:** Launch Q1 2019 for one-year pilot period.

**Expense Funding:** \$500,000 in Expense and Enterprise funding

### 7. Continue to improve housing quality through rigorous enforcement of the Housing Maintenance Code

HPD responds to 311 calls, Housing Court requests, and building referrals by community groups and elected officials by sending inspectors to see if building conditions violate the City's Housing Maintenance Code. If HPD finds such conditions, they issue violations, which require that the owner correct the condition. The most serious conditions must be corrected immediately, while less serious conditions must be corrected within 30 to 90 days. If owners do not correct violations, buildings may enter into one of HPD's enforcement programs. As part of the City's focus in the Inwood area, HPD has increased code inspections in Community District (CD) 12 by 11%, and violations issued by 25% since 2014. HPD also spent \$2.2 million in emergency repairs between Fiscal Years 2014-2017.

**Timeline:** Ongoing

### 8. Create a new Tenant Anti-Harassment Unit at HPD to investigate construction and maintenance harassment

The newly established Tenant Anti-Harassment Unit will have 10 dedicated staff, including two attorneys to initiate litigation, which may include a claim of harassment, against unscrupulous owners and landlords. The new Unit will use data analysis to identify potential buildings and portfolios where harassment is occurring; respond to emergency complaints; partner closely with the Department of Buildings and other agencies to address issues in buildings where maintenance as harassment has been identified; and connect tenants with legal services resources.

The new Unit will enable HPD to increase the number of buildings with potential construction or maintenance harassment that HPD can inspect from 200 buildings annually to approximately 1,500 buildings. HPD will also seek civil penalties for harassment where warranted.

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**Timeline:** Fiscal Year 2019

### **9. Continue to provide robust free legal representation**

Since July of 2015, free legal services programs through the Human Resources Administration's Office of Civil Justice have provided approximately 8,000 Inwood residents with free legal representation, advice and assistance for families and individuals facing eviction, harassment by unscrupulous landlords and other displacement pressures. Between Fiscal Year 2013 and Fiscal Year 2019, Administration funding for legal services programs for tenants in need grew from approximately \$6 million to \$93 million, a fifteen-fold increase. As a part of the Administration's historic continuing investment in tenant legal services, including implementation of the City's Universal Access to Counsel law which makes New York City the first city in the United States to ensure that all tenants facing eviction in Housing Court or in NYCHA administrative proceedings will have access to legal services, HRA's tenant legal services programs will serve Inwood tenants in zip code 10034 and 10040 by providing access to legal services to all low-income households facing eviction in Housing Court in this zip code every year starting in Fiscal Year 2020. Based on current data, this initiative will serve an estimated 10,000 Inwood residents facing eviction every year. Universal Access will also be implemented in the Inwood zip code 10040, the Washington Heights zip codes 10032 and 10033, and the Marble Hill prioritized zip code 10463 no later than Fiscal Year 2022. In addition, the Public Engagement Unit will dedicate staff to conduct proactive outreach to tenants in these zip codes who may be eligible for legal assistance under Universal Access to Counsel law and in accordance with HRA OCJ's expansion timeline. At full implementation, HRA's tenant legal services are expected to provide access to legal assistance for 125,000 households in all five boroughs, or 400,000 New Yorkers, and will level the playing field for tenants facing eviction and displacement.

**Timeline:** Ongoing

### **10. Continue proactive outreach to Inwood tenants to provide access to anti-displacement resources including legal services**

Since July 2015, TSU specialists have knocked on over 31,800 doors and assisted over 2,500 tenants in the area. The Tenant Support Unit (TSU), part of the Mayor's Public Engagement Unit (PEU), uses a data-driven approach to engage and provide assistance to New Yorkers who may be at risk of displacement or experiencing harassment. Outreach specialists conduct door-to-door outreach to inform tenants of their rights, identify any housing-related issues and connect them with a range of resources, such as emergency repairs and HRA's free legal assistance.

Working in coordination with HPD, HRA's Office of Civil Justice and tenant organizing groups, as part of the Partners in Preservation Initiative, TSU will receive building referrals from HPD, and will conduct outreach to help tenants access a range of benefits and services that help keep them in their home, including legal assistance and rent freeze benefits. This can be accompanied by mailings and social media campaigns to educate tenants throughout the neighborhood about their rights and available resources.

**Timeline:** Ongoing

## Inwood Points of Agreement

### **11. Proactive outreach to Inwood tenants for the NYC Rent Freeze Program**

PEU's Rent Freeze Team will conduct proactive outreach to all likely eligible tenants for or already enrolled in NYC Rent Freeze programs. The Rent Freeze team will aim to enroll or renew 4,100 New Yorkers in NYC Rent Freeze programs. Outreach shall include door knocking, live and robo-calls, mailings, and co-hosting various events in the area in partnership with Council Member Rodríguez. The team will assist all eligible tenants identified through this outreach in enrolling in the Rent Freeze programs.

**Timeline:** Outreach completion by July 2019

### **12. Open a SUS Homebase Office in Washington Heights**

Services for the Underserved (SUS), a provider of homeless services through the HRA Homebase program, will open an office in Washington Heights in August of 2018. A cornerstone of the City's homelessness prevention strategy and the first point of entry for New Yorkers at risk of homelessness, Homebase was launched in 2004. The program was dramatically expanded by the De Blasio administration, which increased the number of locations and doubled the program's funding. The Homebase program crafts individualized service plans that can contain eviction prevention, tenant/landlord services, assistance with relocation, employment and training, household financial assistance, rental assistance screening and application, as well as referrals to other programs. Homebase will also have regular satellite office hours in another local service location where community members can receive housing advice, enroll in Homebase, and receive housing-related referrals. Homebase also offers aftercare services to all households leaving shelter through a rental assistance program, followed by a thorough assessment, the development of an individualized service plan, and intensive services for the most at-risk households. HRA workers are onsite to assist with the tenants' public benefits issues and emergency rent arrears grant applications. Homebase also offers regular workshops, inviting at-risk community members, including former shelter residents, and providing information on affordable housing, subsidies, employment, work supports, and financial empowerment. SUS will work with local groups to ensure Homebase services reach all of Community District 12.

**Timeline:** September 2018

### **13. Continue to work with the Tenant Harassment Prevention Task Force to investigate and take action against landlords who harass tenants**

The Administration helped to create an interagency, multi-jurisdictional Tenant Harassment Prevention Task Force comprised of HPD, DOB, Department of Health and Mental Hygiene (DOHMH), the NYC Law Department, Department of Housing and Community Renewal (DHCR), and the New York State Office of the Attorney General (OAG) to investigate and bring enforcement actions – including criminal charges – against landlords who are found to be harassing tenants to force them to vacate rent-regulated homes. HPD will continue to work with the Tenant Harassment Prevention Task Force to take action against landlords in the Inwood neighborhood area who are harassing tenants.

**Timeline:** Ongoing

## Inwood Points of Agreement

### **14. Host tenant resource fairs to educate tenants about their rights and resources to prevent displacement**

HPD is committed to working with partner agencies, elected officials, and community groups to ensure tenants are aware of their rights and have access to important housing resources. HPD will host two tenant resource fairs by the end of 2019 in coordination with the local Council Member. HPD will work with the local Councilmember to conduct targeted outreach to tenants eligible for SCRIE and DRIE Rent Freeze programs, and will partner with DOF to enroll residents in the programs.

**Timeline:** Host two tenant resource fairs by the end of 2019

### **15. Establish a “Certification of No Harassment” (CONH) Pilot Program**

In response to feedback from the community and growing interest across the city, the Administration will enforce a pilot CONH program in designated neighborhoods, including CD 12, to protect certain tenants from being harassed from their homes. This program will identify specific buildings which meet criteria indicating that tenants may be at risk for harassment. Owners of such buildings will be required to obtain a CONH before being granted building permits for specified covered work in the buildings. Community groups, under contract with HPD and identified through a Request for Proposals (RFP), will investigate buildings that apply for CONHs.

**Timeline:** Effective September 2018 - September 2021

## **DEVELOP NEW AFFORDABLE HOUSING**

Approximately 675 permanently affordable homes are expected to be created on private sites through the MIH program. In addition, the City is prioritizing the development of approximately 925 affordable apartments on publicly owned sites within the rezoning area.

Additionally, several property owners in the Inwood area have already committed to using City financing to develop affordable housing, including senior housing, that exceeds the minimum MIH requirements. Development of additional affordable housing on these sites will require the continued partnership of private owners.

### **16. Advance affordable housing development on public land**

- **Inwood Library**

HPD has partnered with The New York Public Library (NYPL) to redevelop the Inwood Library site at 4790 Broadway. The project will result in the construction of a new, modern library branch of no less than approximately 20,000 square feet, combined with approximately 175 affordable apartments, Universal Pre-K classrooms, and community facility space. The City has designated a development team, led by Community League of the Heights (CLOTH), The Children’s Village, Ranger Properties and Alembic Community Development, to construct and operate the new building. The community will have access to a temporary library space during construction, and NYPL has committed to providing all core services at the temporary



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site including circulation of materials, computer appointments, readers' advisory, and reference.

- **4095 Ninth Avenue**

This site is a new lot created by reconfiguring two existing irregularly shaped lots owned by the City and Charter Communications, and currently used as a parking lot. The City will issue an RFP for the development of this site, which will include approximately 570 units of affordable housing, in addition to an Inwood Innovation Hub focused on STEM Talent Solutions, described below. The site will also include publicly accessible waterfront open space, as required by zoning.

- **Dyckman Houses**

On a site within NYCHA's Dyckman Houses, NYCHA will engage with Dyckman residents on the planning of a new residential building and subsequent issuance of an RFP for the development of approximately 180 – 250 units of 100 percent affordable housing, in addition to space for community services. Such housing will include housing for seniors, subject to feedback from the Dyckman Houses residents and financing feasibility. There will be a 25% preference for NYCHA residents for all new affordable housing units, and NYCHA will encourage residents living in oversized homes in Dyckman Houses to apply for units in the new building, thus making new public housing units available. NYCHA will continue to engage residents of Dyckman Houses this fall to identify detailed development goals and needed community services. In the course of the engagement process, NYCHA will work to identify priorities for improving campus amenities, including the playgrounds at Dyckman Houses.

- **DOT Bridge Repair Facility**

The city will issue an RFP to redevelop the DOT bridge repair facility at West 206<sup>th</sup> Street, for affordable housing. Development plans for the site will include DOT relocation to Fordham Landing (300 W Fordham Road - Block 3231, Lot 350), including reconstruction of the facility for DOT with the same square footage of DOT's West 206th Street site and build-out for operations comparable to the West 206th Street site. In addition the building will be elevated to allow the same square footage of staging, storage and operations below. Development will be subsequent to relocation of DOT services and is subject to any necessary Council and other land use approvals on the Fordham site and Inwood sites.

### **17. Explore additional potential opportunities for affordable housing on public land**

The City recognizes that there are several additional public sites that the local Council Member has expressed interest in redeveloping with affordable housing. These sites are presently occupied by important City infrastructure and facilities.

- **DSNY Manhattan Community District 8 Garage**

When the City relocates the Manhattan CD 8 Sanitation Garage to the Brookdale site in Manhattan (the block bounded by East 25-26<sup>th</sup> Streets, First Avenue, and the FDR Drive), the existing sanitation facility on West 215<sup>th</sup> Street and 10<sup>th</sup> Avenue will be redeveloped to facilitate the creation of affordable housing.

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Upon relocation of DSNY Manhattan CD 8 operations to the Brookdale garage, the City commits to studying the feasibility of redeveloping the Manhattan CD8 garage site. Redevelopment may include consolidating remaining Inwood garages and/or consolidation of other City uses within the rezoning area to allow for an additional mixed-use development that would include affordable housing and other potential uses.

- **Vermilyea Avenue DOE Site**

The City will work on an Educational Construction Fund (ECF) development project on the current site of the IS 52 schoolyard on Vermilyea Avenue that will include housing and recreation space for use by the school and the general public. Work will look at local market conditions, an evaluation of SCA facility needs for the local Community School District and Borough, as well as DOE programmatic and curriculum needs.

### **18. Incentivize the development of deeply affordable housing that exceeds minimum MIH requirements**

HPD will work with Inwood property owners to facilitate the creation of affordable housing that exceeds MIH requirements, prioritizing the creation of deeply affordable homes. HPD recently updated its financing terms for its Extremely Low- and Low-Income Affordability (ELLA) and Mix and Match programs to enable deeper affordability levels and to set aside homes for formerly homeless households. Additionally, any MIH project receiving City subsidy must now provide 15% more permanently affordable homes than required by the MIH program alone. Housing developments financed by HPD, greater than 45 homes, will include at least 10% of all homes for families earning less than 30% of the Area Median Income (AMI), and an additional 10% for families earning at or below 50% of AMI.

Several property owners in the Inwood area have already committed to using City financing to develop affordable housing, including senior housing, that exceeds the minimum MIH requirements. Development of additional affordable housing on these sites will require the continued partnership of these private owners.

**Timeline:** Ongoing

### **19. Facilitate the consolidation of Con Edison infrastructure to free up sites for mixed-use development, including affordable housing, in the Sherman Creek Area**

Con Edison currently owns six sites in the Sherman Creek area between West 202<sup>nd</sup> and West 205<sup>th</sup> Streets that are included in the rezoning area. With the rezoning, Con Edison will be able to consolidate a new planned operations facility on the two parcels located between West 202<sup>nd</sup> and West 204<sup>th</sup> Streets east of 9th Avenue. This will free up the remaining Con Edison lots to be sold for mixed-use development by others, subject to New York State Public Service Commission ("PSC") approval. These sites are mapped in the Mandatory Inclusionary Housing (MIH) Area, and any residential development will be required to provide a portion of permanently affordable housing. Con Edison's written testimony from the City Council's public hearing on the Inwood Rezoning is attached as Exhibit X.

**Timeline:** 2020

## Inwood Points of Agreement

### **20. Support mission-driven groups interested in developing affordable housing on underutilized sites**

Inwood residents and stakeholders expressed a desire to see more participation by mission-driven organizations in affordable housing development and preservation. To assist those interested in affordable housing, HPD will work with local faith-based organizations to explore development opportunities.

HPD maintains a Pre-Qualified List of Owner's Representatives to help mission-driven organizations who may have underutilized land but little to no real estate experience. In creating the list, HPD evaluated each organization's technical expertise, experience, and capacity to represent owners in the development of affordable housing.

Additionally, HPD will implement recent RFP reforms for future public site RFPs in Inwood, including a new preference for community development plans and experience; recognition of development experience in rehabilitation; and the use of a remainder interest, which is a legal tool that gives the City ownership of the property at the end of the initial affordability period unless HPD and the owner agree on an extension.

**Timeline:** Ongoing

### **21. Proactively engage property owners in Inwood about the City's resources to develop affordable housing**

HPD, in partnership with other City agencies and local elected officials, will host two events by the end of 2019 for property owners in the rezoning area to inform them of the City's resources for developing new mixed-use affordable housing.

**Timeline:** Winter 2019

## **Promote Economic Opportunity in Affordable Housing Development**

### **22. Expand local hiring incentives in HPD-financed developments**

In all HPD RFPs for the development of City-owned property, including the Inwood Library development project, respondents must demonstrate a plan for outreach to residents of the local community district related to employment opportunities generated by the proposed project. The outreach plan could also include activities such as skills, safety, and job training programs. The outreach plan must include a timeline for implementation. The outreach plan must include a timeline for implementation. The outreach plan could also include activities such as skills, safety, and job training programs. Applicants will be required to comply with their outreach plans and report regularly on outreach activities. Regarding the development of private sites, applicants requesting City subsidies will be encouraged to demonstrate a plan for outreach to residents of the local community district related to employment opportunities generated by the proposed project. Private site developers submitting plans will be required to comply with these plans and report regularly on outreach activities. In addition, HPD will continue implementing HireNYC, which requires that any housing development receiving \$2 million or more in HPD subsidy post open positions with the Workforce1 system and consider qualified candidates. Inwood area residents will be able to apply for jobs through the City's HireNYC program at nearby Workforce1 Centers. HPD will also continue to explore how it can

## Inwood Points of Agreement

further more job opportunities on projects assisted by the agency. See the “Workforce Development and Small Business” section for more information.

**Timeline:** Ongoing

### **23. Continue upholding responsible contracting and labor standards for affordable housing projects receiving City subsidy**

HPD will require disclosure and background checks through its Sponsor Review process to ensure the integrity of individuals and entities seeking to do business with HPD (e.g., as developers or contractors). Through this review process, some of which will be performed in consultation with the Department of Investigation (DOI), HPD’s Sponsor Review Unit will ensure that sponsors are honest, reliable stewards of public resources. Through the sponsor review process, HPD attempts to identify:

- History of noncompliance with local, state and federal rules and regulations; including violations, administrative findings and debarments;
- Pending and prior litigation; and
- Negative contracting history with the city.

**Timeline:** Ongoing

### **24. Expand opportunities for M/WBEs in the affordable housing development industry**

HPD will continue promoting the participation of M/WBEs and non-profit organizations in the development and management of City-subsidized affordable housing, and aggressively targeting outreach to local small businesses. Through the Building Opportunity Initiative, HPD seeks to:

- Expand the use of M/WBE construction contractors and professional service providers on HPD-financed development projects through the M/WBE Build Up Program. The program requires that developers of projects where HPD contributes \$2 million or more in subsidy must spend at least 25 percent of all HPD-supported costs on certified M/WBE construction, design, or professional service firms. HPD will encourage the utilization of a diverse pool of contractors and subcontractors, including those from Northern Manhattan, for all projects in the Inwood rezoning area.
- Build the capacity of M/WBE and nonprofit developers through professional development, networking, and mentoring programs. The Building Capacity Workshop Series introduces M/WBE and non-profit developers to best practices in affordable housing development, from site selection and project financing to construction and property management.
- Improve access to capital for M/WBE developers with low-cost financing options for site acquisition and predevelopment costs through the New York City Acquisition Fund, which offers flexible bridge loans for the purchase of vacant sites or occupied buildings, predevelopment, and moderate rehabilitation.

**Timeline:** Ongoing

## Inwood Points of Agreement

### **Improve Access to Affordable Housing**

#### **25. Make it easier for residents to understand, prepare for, and complete the affordable housing application process**

HPD continues to take steps to help residents become better prepared to submit complete and accurate applications. In addition to revamping its affordable housing application and lottery education materials, HPD will recruit and train Housing Ambassadors in the Inwood area, which are local community groups that provide free technical assistance to residents who wish to apply for affordable housing.

***Timeline:*** Ongoing

## Inwood Points of Agreement

### **OPEN SPACE, PUBLIC REALM AND WATERFRONT ACCESS**

Currently, NYC Parks has more than \$122 million in projects planned or underway in Northern Manhattan, including a \$30 million investment for signature Anchor Parks Initiative to transform Highbridge Park – a once-in-a generation opportunity to make an old park new again. As part of the Inwood NYC plan, NYC Parks and the Economic Development Corporation (EDC) have worked with local stakeholders to better understand Inwood’s open space priorities to develop an array of capital projects to enhance existing parks and recreational facilities.

The City also recognizes that there have been many years of planning and community advocacy for waterfront open space in Inwood. The 2011 Sherman Creek Waterfront Esplanade Master Plan presented the community’s long-held desire to connect the Inwood community with a restored and revitalized Harlem River waterfront. Now, through the Inwood NYC plan, NYC Parks and EDC will reclaim City-owned property and use it to create two signature waterfront parks that will create much-needed new recreation space for Inwood residents.

#### **26. Construct the Sherman Creek Malecón at Academy Street**

For many years, Academy Street east of 10<sup>th</sup> Avenue, along the northern side of Sherman Creek Inlet, has been fenced off and inaccessible to the public. Through the rezoning, the City is de-mapping the street and reclaiming it for public use. EDC will construct a new, two-acre waterfront park, the Sherman Creek Malecón, as a place for the Inwood community, including residents of the adjacent Dyckman Houses, to come together and play amid a beautiful natural setting. Recreational amenities could include space for community gatherings such as picnics and barbecues; lawns, seating, and shade structures; and opportunities for water-based activities like fishing or kayaking. EDC will also construct a bike and pedestrian connection along the east side of 10<sup>th</sup> Avenue to safely connect the Malecón with the five-acre Sherman Creek to the south, creating a continuous green gem along the entire shoreline of Sherman Creek Inlet.

**Timeline:** Design to start in FY19

**Capital Funding:** \$41 million

#### **27. Restore the North Cove and create a North Cove park**

The North Cove, a natural feature on the Harlem River immediately south of the 207<sup>th</sup> Street Rail Yard, has for years been the site of a community-driven cleanup effort led by the Birdman of Inwood, James Cataldi. Today it functions as an informal community open space and wildlife habitat, one of the few spaces north of Sherman Creek Inlet where Inwood residents can experience the natural beauty of the Harlem River. Building on these inspiring efforts, EDC will implement a project to restore the Cove as an ecological resource and reclaim City-owned property currently used for parking to become part of a new North Cove park.

**Timeline:** Design to start in FY19

**Capital Funding:** \$9 million

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### **28. Rebuild Monsignor Kett Playground as an intergenerational park and destination**

Monsignor Kett Playground is a key open space for the residents of NYCHA's Dyckman Houses and Inwood. The site's basketball courts are very heavily used for tournaments and free play. The facility has not seen a major capital upgrade in decades and lacks a year-round comfort station. The City will fund a comprehensive renovation of Monsignor Kett Playground, potentially including high-grade basketball courts with amenities for league play, an intergenerational fitness area, a new year-round comfort station, and connections from the park to the streetscape through Parks-Without-Borders perimeter treatments. NYC Parks will lead a public design process to re-envision the space and will include the Council Member, CB 12, Dyckman Houses, the leagues and sports groups that utilize the site, and other stakeholders.

**Timeline:** Design to start in FY19

**Capital Funding:** \$14 million

### **29. Repair waterfront infrastructure along the Harlem River (from south of Dyckman Street to West 155th Street)**

The City will complete the reconstruction and/or restoration of multiple waterfront structures from south of Dyckman Street to West 155<sup>th</sup> Street. The repairs are anticipated to address the structural integrity of waterfront edge structures to ensure the public's safe continued use and enjoyment of open space amenities on the water and to protect critical roadways like the Harlem River Drive.

**Timeline:** Design to start in FY20

**Capital Funding:** \$88 million

### **30. Repair waterfront structures near Dyckman Pier, improve public access to Dyckman Pier, and build a new dock**

The City will complete the reconstruction and/or restoration of multiple waterfront structures in the vicinity of the Dyckman Street pier, to address critical structural issues. The repairs are anticipated to include the Inwood Canoe Pier and nearby timber bulkhead, and the Dyckman Street Fishing Pier, as well as routine upkeep of the nearby structures, revetments and shorelines.

The City will also make improvements to the west end of Dyckman Street, at the entrance to the Dyckman Street Pier, to make the pier more inviting to the public by reconfiguring physical access and adding recreational amenities, landscaping, and signage making it clear which areas of the site are open to the public, and will specify public hours. The City will also construct a new floating dock along the Hudson River in the vicinity of Dyckman Pier. The City will coordinate with the local Council Member on project scope and will provide updates as the project progresses and as operations are determined. The optimal location will be determined based on site conditions, including water depth. The dock will be designed to allow side-loading cultural and excursion vessels to use the facilities, and will support increased visitation, economic development, and enhanced leisure activities in the neighborhood.

## Inwood Points of Agreement

**Timeline:** Design to start in FY20

**Capital Funding:** \$21.9 million (including \$5 million in City Council funding)

### **31. Improve and enhance Highbridge Park through the Anchor Park Initiative**

At over 130 acres, Highbridge Park is one of the area's most important open spaces. The park offers natural beauty intertwined with passive and active recreational amenities. In 2016, Highbridge was tapped for a \$30 million investment under Mayor de Blasio's Anchor Parks Initiative – a once-in-a-lifetime opportunity to make an old park new again. Working closely with the community, NYC Parks has since developed a conceptual master plan and is advancing a series of capital improvements for Highbridge Park based on the community's priorities. Phase I, currently in procurement process, improves safety and connectivity within the northern reaches of the Park by upgrading the pathways between the soon to be reconstructed Grand Staircase at Laurel Hill Terrace and a brand new entry plaza at Dyckman Street and Harlem River Drive.

**Timeline:** Phase I in Procurement; Phase II in Design

**Capital Funding:** \$30 million

### **32. Repair and reopen High Bridge Water Tower**

Building on the successful 2015 reopening of the historic High Bridge, NYC Parks is now advancing the restoration of the High Bridge Water Tower. The project, currently out to bid in the procurement process, will stabilize the historic structure and establish public access. Pending successful procurement Parks expects the project to begin construction in late 2018. For project updates, please visit: <https://www.nycgovparks.org/planning-and-building/capital-project-tracker/project/5937>.

**Timeline:** Procurement Underway

**Capital Funding:** \$3-5 million (estimated) (including \$1.26 million in City Council funding)

### **33. Renovate Dyckman Rest and transform space into a welcoming entrance**

Highbridge is a heavily used park, but the northwestern corner of the park at Nagle Avenue and Dyckman Street is underutilized and uninviting. The City will fund NYC Parks to transform approximately 1.5 acres of unprogrammed and underutilized space into a gateway for Highbridge Park and the neighborhood. Improvements are expected to potentially include new playground equipment, an area for possible park concessionaires, landscape improvements, and new pathways to better connect to the rest of Highbridge Park across Fort George Hill.

**Timeline:** Design to start in FY21

**Capital Funding:** \$5 million

### **34. Upgrade court amenities at Highbridge Park**

Highbridge Park has a number of heavily used basketball and volleyball courts in need of upgrade. At the 175<sup>th</sup> Street Recreation Area, Parks has improved the volleyball and basketball



## Inwood Points of Agreement

courts by applying new sports coating. Parks will also apply similar sports coating work at the 3.5 basketball courts at Wallenberg Playground (190<sup>th</sup> Streets), if feasible, to help to extend the usable life of the courts.

**Timeline:** Investigation and work to be complete in FY19

**Capital Funding:** N/A

### 35. Renovate Anne Loftus Playground

NYC Parks is in the process of renovating this playground. Design was initiated in June 2018 with feedback from the June 25, 2018 public input meeting currently being analyzed and incorporated into the design. A second public input meeting is being scheduled for later this summer. While the project has yet to be designed, based on initial feedback received at the June 25<sup>th</sup> meeting, pending approvals, NYC Parks expects the design could potentially include installation of contemporary play equipment with a focus on water activities, basketball or other active recreation elements, and upgraded drainage infrastructure to eliminate flooding.

**Timeline:** Design to start in FY19

**Capital Funding:** \$4.2 million (City Council funding)

### 36. Renovate Inwood Hill Park Soccer Field #1 (Dyckman Fields), including installation of new water service

Dyckman Fields Soccer Field #1 is a heavily used recreational amenity. The lack of water service to Dyckman Fields has led to soil compaction at this soccer field resulting in significant bare spots in the lawn and frequent dust bowl conditions, reducing public access due to flooding during wet conditions, and resulting in further erosion. The City will fund NYC Parks to reconstruct Soccer Field #1 to create a high-caliber, safe athletic facility for league and recreation use. A key component of the project will also include installation of water service, which will increase usability.

**Timeline:** Design to start in FY20

**Capital Funding:** \$6 million

### 37. Install adult fitness equipment in Inwood Hill Park - Dyckman Green Gym

To promote physical activity among adults, NYC Parks is installing outdoor fitness equipment in Inwood Hill Park. The new equipment is located within Inwood Hill Park, north of Dyckman Street along Hudson River.

**Timeline:** Construction underway

**Capital Funding:** \$400,000 (City Council funding)

## Inwood Points of Agreement

### **38. Deploy mobile field lighting pilot at Inwood Hill Park ballfield**

To provide more field access and support youth tournaments, in summer 2018, NYC Parks will pilot weekend mobile lights use at Inwood Hill Park's Ballfield #1 near Seaman Avenue. NYC Parks will notify local leagues and current athletic permit holders of this amenity which allows for maximum field usage during weekend evening hours.

***Timeline:*** Summer 2018

***Capital Funding:*** N/A

## Inwood Points of Agreement

### SMALL BUSINESS AND WORKFORCE

#### Increase access to employment opportunities

##### **39. Increase access to employment opportunities for local residents**

SBS will prioritize access for Inwood residents to Workforce1 training and recruitment services. SBS operates a network of 21 Workforce1 Career Centers across the city, including one located at 516 West 181st Street. Additionally, SBS works with a network of over 300 workforce development community partners across the city to connect Inwood residents to quality employment and training opportunities.

The Center's programming includes services designed to provide the necessary support for foreign-born New Yorkers to be successful in growing industries in the New York City labor market. The Center focuses on providing integrated and customized services to help foreign-born New Yorkers to effectively connect to job opportunities.

Jobseekers can also receive support to connect to employment opportunities, connect to training opportunities and post-training employment in industries with quality employment including healthcare and technology, and develop skills to strengthen their job candidacy. Inwood residents will be able to access opportunities by visiting the Washington Heights Workforce1 Career Center, or any of the City's 21 Workforce1 Career Centers.

SBS and EDC will work with local employers, particularly healthcare providers, to make training and employment opportunities available for local residents targeting high-demand occupations, including opportunities in the healthcare, technology, and construction industries.

Through the City's Industry Partnerships, the City is developing training programs and resources to increase access to careers in industries with quality employment, including the healthcare (New York Alliance for Careers in Healthcare), technology (Tech Talent Pipeline) and construction industries. These industry partnership-developed training programs will be available for Inwood residents.

The Washington Heights Workforce1 Career Center offers training opportunities for Inwood residents for careers in the healthcare and technology fields. The Center offers occupational training programs, including Bilingual Medical Assistant Training; Commercial Driver's License Training; and Web Development Training.

SBS will commit to twice-annual meetings with the Council Member to report on business and workforce services.

**Timeline:** Ongoing

## Inwood Points of Agreement

### **40. Connect Inwood residents to training programs in the healthcare industry**

The New York Alliance for Careers in Healthcare (NYACH) is an Industry Partnership, bringing together multiple stakeholders of the healthcare industry in order to address the sector's rapidly changing labor force needs. NYACH works with employer partners to develop training program models that are aligned with industry needs. NYACH has informed trainings for in-demand occupations, including medical assistant, health coach, certified peer recovery advocate and medical coding.

NYACH will continue the City's partnership with New York Presbyterian Hospital to develop healthcare workforce development training programs, prioritized for Washington Heights and Inwood residents, to access careers in healthcare. NYACH training programs will help New York Presbyterian fulfill its commitment to hire local residents from Washington Heights and Inwood.

NYACH/SBS will work with New York-Presbyterian on developing a qualified pipeline of local talent. This will include participating in the design and expansion of work-based learning experiences; recruiting local residents through industry-designed training programs for positions like medical assistants and unit clerks; expanding clinical placement agreements with local colleges offering laboratory tech science programs in an effort to address an under-supply of graduates; and exploring the development of new programs to meet high demand occupations.

The Workforce1 Career Center located at 516 West 181<sup>st</sup> Street serves the residents of Inwood and Washington Heights and offers healthcare trainings tailored for foreign-born New Yorkers, including a Bi-lingual Medical Assistant training program. Through the Workforce1 Career Center system and community partners, SBS will conduct outreach to Inwood residents to connect these jobseekers to training programs in the healthcare industry.

***Timeline:*** Ongoing

## Inwood Points of Agreement

### **41. Connect Inwood residents to training programs in the technology industry**

The Tech Talent Pipeline (TTP) is an Industry Partnership, bringing together multiple stakeholders of the tech industry in order to address the sector's talent pipeline needs. TTP works with employer partners to develop training program models that are aligned with industry needs. TTP has informed trainings for in-demand occupations, including associate engineers, web development, and quality assurance.

SBS offers industry-informed technology training programs for Inwood residents through the Washington Heights Workforce1 Career Center, including a Web Development training program, as well as other technology training programs developed through the Tech Talent Pipeline Industry Partnership. The technology trainings accessible through the Washington Heights Workforce1 Career Center include a wide range of opportunities for New Yorkers in tech – from those with no tech experience and limited education to those with some experience. Foreign-born New Yorkers, young adults who are out-of-school, out-of-work, and veterans are priority participants for these trainings.

**Timeline:** Ongoing

### **42. Connect Inwood residents to training programs in the construction industry**

Through the NYC Green Jobs Corps, SBS, with outreach assistance from the local Council office and Community Board 12, will screen Inwood residents for construction trade pre-apprenticeship training opportunities and free construction trade training. Partners in the Green Jobs Corps include Helmets to Hard Hats, Edward J. Malloy Initiative for Construction Skills and Non-Traditional Employment for Women (NEW) and Building Works, all of whom are recognized as pre-apprenticeship trainers by the Building Construction Trades Council. This construction trade training includes pre-apprenticeship training for careers in the green economy, including retrofitting buildings for increased energy efficiency. Individuals with a high school equivalency are eligible for pre-apprenticeship programs and those who may not be ready are referred to community partners and local institutions that provide additional adult and young adult education services. Additionally, SBS will connect jobseekers to construction safety training programs as these programs become available, and screen residents for employment opportunities.

**Timeline:** Ongoing

### **43. Work with Con Edison to increase local outreach for workforce development and hiring**

Con Edison will expand its efforts on workforce development in Inwood and Washington Heights. ConEd will work with the Workforce1 Career Center system to develop the best strategy to connect local residents to available employment opportunities. Con Edison will consider candidates referred by the Workforce1 Career Center system and other workforce development community partners.

**Timeline:** Ongoing

## Inwood Points of Agreement

### Support small businesses and encourage the development of affordable space for local small businesses

#### 44. Continue outreach to Inwood small businesses for access to support services

SBS provides free business services to small businesses in Inwood through the NYC Business Solutions Center located at 560 West 181st street. These free services help businesses start, operate and expand in New York City and include business education, access to capital, free legal resources and commercial lease review. Since the start of the de Blasio Administration SBS has provided financing to 64 Inwood and Washington Heights businesses, connecting them to nearly \$1.8 million in financing. SBS will meet with the Council Member twice a year to discuss workforce development and business services provided to Inwood residents.

SBS will conduct outreach to Inwood small businesses to ensure these businesses are aware of SBS's capital access resources for small businesses. SBS will utilize the agency's Mobile Outreach Unit and other methods of outreach to connect Inwood businesses with capital resources.

SBS works with businesses and lenders to:

- Evaluate financial needs
- Analyze business/ personal financials
- Identify best available financial product
- Work with lender(s) to package loan
- Collect financial documents and complete all forms
- Structure loan request
- Submit final loan application to lender for analysis and review
- Follow-up to ensure disbursement of funds
- Provide additional clarity on loan approval/ declination, if possible
- Assist in post-financing advisory

SBS will meet with the Council Member twice a year to discuss workforce development and business services provided to Inwood residents.

**Timeline:** Ongoing

#### 45. Protect and enhance viability of local businesses (Neighborhood 360°)

Through Neighborhood 360°, SBS worked with local community partners, including the Washington Heights BID, to conduct a Commercial District Needs Assessment (CDNA) that analyzed several local commercial corridors' conditions and opportunities for improvements. Findings from the CDNA directly guided the priorities for the competitive Neighborhood 360° Grant opportunity, which resulted in SBS awarding \$1.14 million in funding to the Inwood community from FY2017 through FY2020. In partnership with several Inwood community-based organizations, the funding is providing direct resources to staff, plan, and implement customized commercial revitalization projects including direct business services, place making activities, district marketing, supplemental sanitation services, merchant organizing door-to-door

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communication with merchants, and merchant networking events to facilitate formation of a merchants association if desired by community.

**Timeline:** Through FY20

### **46. Provide legal services to local businesses**

SBS provides free legal assistance to Inwood businesses through the Commercial Lease Assistance Program, which provides eligible businesses with pro-bono legal services to address commercial lease issues prior to litigation. Through the program, legal service providers can assist small businesses with signing a lease; renewing, amending, or terminating an existing lease; or resolving other commercial lease-related issues, such as landlord harassment, bad conditions, and breach of contract.

**Timeline:** Ongoing

### **47. Expand outreach to provide access to capital for Inwood businesses through the Upper Manhattan Empowerment Zone (UMEZ)**

UMEZ offers capital access to qualifying small businesses in Upper Manhattan seeking term loans between \$50,000 and \$250,000 and Lines of Credit between \$25,000 and \$100,000. All Upper Manhattan businesses, including small businesses relocating to new developments in Inwood are eligible to apply for UMEZ loans and lines of credit. To increase uptake, UMEZ will conduct outreach to Inwood area businesses, including through the Business Solutions Center.

**Timeline:** Ongoing

### **48. Develop a Pilot Inwood Retail Incentive Program through UMEZ**

UMEZ will formulate an Inwood pilot retail incentive program to assist, through convertible loans, certain existing Inwood retail small businesses that relocate within Community District 12 with the purpose of continuing to operate and serve the Inwood and Washington Heights areas. Eligible businesses relocating to new developments in Inwood are eligible to apply to the pilot program. Details on program eligibility and timing is subject to UMEZ's approval process.

**Timeline:** Pilot Program Design and Approval in FY 2019

**Funding:** up to \$750,000 for the program (UMEZ funding)

### **49. Encourage the development of affordable space for local small businesses**

In order to encourage long-term stability and affordability for local small businesses, for any mixed-use new construction project in the Inwood rezoning area receiving \$2 million or more in HPD subsidy, HPD will require long-term leases (minimum of 10 years) with limited rental increases. The requirement will apply to the lesser of 5,000 square feet or 25 percent of the

## **Inwood Points of Agreement**

total non-residential floor area. In addition, HPD will encourage developers to work with knowledgeable community stakeholders to identify potential tenants that serve community needs.



## Inwood Points of Agreement

### EDUCATION AND ECONOMIC DEVELOPMENT

The education and economic development vision for Inwood is to start young and develop skills, interest and continued exposure in STEM (Science, Technology, Engineering, and Math) throughout the pre-K through 12 continuum to create a steady pipeline of students prepared for and excited about postsecondary study and careers in STEM fields, including health care and tech, two of the fastest growing industries offering a wide range of middle-class supporting jobs in NYC. The vision is also to invest in making specific locations in the community, such as the Inwood Library development project, Gregorio Luperon High School for Science and Mathematics and the George Washington Education Campus, as hubs for STEM innovation and excellence and a model for other schools in the community. The below set of projects, programs and partnerships represent a long-term coordinated and sustained effort to build a talent pipeline in the Inwood community.

#### Create an early and adult education hub as part of the Inwood Library development project

##### **50. Open a new Pre-K for All Facility as part of the Inwood Library development project**

The Department of Education will operate a new Pre-K for All facility that will be part of the Inwood Library development project. The facility will include three classrooms and a total of approximately 6,500 SF. Following the selection of an operator, DOE will begin discussions about integrating STEM education into the curriculum for the new facility and explore partnerships with topic experts, such as the NYC *FIRST* STEM Center also located in the Inwood Library development, to tie this school into the broader District 6 STEM network.

**Capital Funding:** \$1 million

**Timeline:** Based on The Inwood Library project timeline

##### **51. Provide adult education, training, and certificate programs at the Activities, Culture, and Training (ACTS) Center in the Inwood Library development project**

The ACTS Center at the Inwood Library development project will provide adult education programming such as high school equivalency, computer training, English as a second language, and CUNY classes, in partnership with CUNY in the Heights. It will also provide certificate programs for Safe Serve and Home Health Aide.

**Timeline:** Based on the Inwood Library development project timeline

##### **52. Open a NYC *FIRST* STEM Center as part of the Inwood Library development project**

The Inwood Library development project will include an NYC *FIRST* STEM Center, focused on robotics and mechatronics, in the new facility. NYC *FIRST* STEM Centers offer hands-on, sustained STEM (“science, technology, engineering and mathematics”) education and robotics competitions, including a range of courses and programs that integrate the disciplines of computer science, digital and non-digital fabrication, mechanical engineering, electronics, and sensors. The STEM Center will complement programming offered by the Activities, Culture, and Training (ACTS) Center. It will include programming in partnership with Inwood, Washington

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Heights, and Marble Hill schools and will also partner with the Pre-K for All facility in the Inwood Library development project.

**Timeline:** Based on the Inwood Library development project timeline

### **Strengthen STEM K-12 education and upgrade facilities to support increased STEM learning in District 6**

#### **53. Deploy Algebra for All in Inwood by making District 6 a Focus District**

The Department of Education will roll out Algebra for All district-wide and will ensure that the middle schools in the program have the necessary resources and teacher training needed to deliver on this expansion. Algebra for All will reach all 20 middle schools in D6 by the 2019-20 school year.

**Timeline:** 2019-2020 School Year

#### **54. Expand Computer Science for All in Inwood through aggressive outreach to District 6 Schools**

The Department of Education will undertake an aggressive outreach strategy to drive school-level participation in Computer Science for All. This includes expansion of Computer Science for All programs to additional elementary, middle and high schools in the area, and increased participation of superintendents, principals, and school leadership in teacher professional development opportunities like Computer Science Education Week. The Department of Education estimates that 30 additional District 6 schools will join Computer Science for All over the next three years, to bring computer science education to students in the Inwood community.

**Timeline:** Ongoing

#### **55. Expand Teacher Professional Development and Training in STEM fields, including through participation to the biannual DOE STEM Institute**

The Department of Education will ensure that District 6 teachers are well-trained to teach the content and skills students need to succeed in the academic and professional fields of the future. DOE will undertake an aggressive outreach strategy to drive participation from school leadership in teacher training programs like the biannual DOE STEM Institute. The Department of Education aims to ensure that each school has five teachers trained in high quality STEM professional development, and that schools with over 1,000 students have at least eight teachers trained.

For purposes of this effort, the DOE considers the biannual DOE STEM Institute to be the premier teacher training program for this work. This Institute connects school teachers and leadership with some of the most innovative programming partners in the country and provides a forum for them to network with other STEM educators and share best practices and toolkits. CS For All training, AP For All professional development (for math, science, and technology AP classes), and Math for America trainings are additional sources of relevant, high quality

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professional development that qualify for purposes of this initiative. The DOE reserves the right to add internally-provided, university-provided, or third party-provided professional development to this list upon an in depth review of the program's offerings and alignment, with the goal of ensuring that District 6 teachers and administrators are highly trained in rigorous content and highly effective pedagogy in STEM. All of these efforts are in support of the intention to provide students in District 6 with a truly excellent and equitable education.

**Timeline:** Ongoing

### **56. Upgrade District 6 schools broadband and technology access to support increased focus on STEM education**

To date, all but one school in District 6 have been upgraded to fiber optics, and a number of schools have seen their internet bandwidth increased to meet growing demand. DOE will conduct a review and verify the status of the school tech refresh process for every school in District 6 to ensure each school is refreshed by December 2021. In addition, DOE will undertake the process of ensuring increased access to bandwidth for GWEC upon launch of the STEM Hub.

**Timeline:** Ongoing

### **57. Create a state-of-the-art flagship STEM Center at Gregorio Luperon High School for Science and Mathematics**

SCA and DOE will invest in structural and program investments to create a state-of-the-art, 21st-century flagship STEM center with a focus on aviation and robotics at Gregorio Luperon High School for Science and Mathematics. The new project will include an FAA approved aviation training simulator to make Gregorio Luperon a Science, Technology, Engineering, and Mathematics hub for Northern Manhattan.

**Timeline:** Design starts in 2019

**Capital Funding:** \$5.35 million (including \$2.7 million in City Council funding)

### **Create a STEM & Technology Hub at the George Washington Educational Campus**

The Department of Education will make investments in the George Washington Educational Campus (GWEC) located in upper Manhattan to create a STEM Hub. This strategy represents a commitment to the long-term development and phase in of a STEM focused educational network in District 6. The GWEC STEM Hub will be the center of a multidisciplinary and multi-age approach to providing multiple opportunities to high growth careers in technology, including partnerships with higher education institutions. The Department of Education will develop a proposal for the STEM hub and will conduct community engagement. This proposal, in either its early stage or in later stages, may or may not constitute a significant change to building utilization; if it does, it will be subject to approval by the Panel for Educational Policy where applicable.

### **58. Make large scale comprehensive capital investments to GWEC**

The SCA will design a window replacement project at the George Washington Campus, which will address all windows currently rated a 5 on the Building Condition Assessment Survey

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(BCAS). Replacement is anticipated to include windows, window frames, window guards, and window shades. The project will bring the windows of the building into a state of good repair.

**Timeline:** Design to start in FY 19

**Capital Funding:** \$15 million - \$25 million

### **59. Repair two pools at George Washington Educational Campus (GWEC)**

The City will refurbish the two pools in GWEC to allow expanded programming for the schools at GWEC and allow them to be open to the public through a private, non-profit operator. The improvements include new HVAC system, electrical upgrades, floor waterproofing and new tiling for the existing "Girls Pool", as well as structural work, new filtration system, new HVAC system, electrical upgrades, and lighting for the Boys' pool, which is currently not used. The improvements would also include new roofing for both pools, new bleachers, and complete upgrades to the girls' and boys' locker rooms to make them usable. The pools would be available for public programming during non-school hours through DOE's permit process. DOE and SCA will work with the local Council Member's office throughout the design and construction and permit processes.

**Timeline:** FY20 Design; FY21-22 Construction

**Capital Funding:** \$20 million

### **60. Upgrade space and equipment and outfit new space to accommodate increased STEM education and after-school programming at GWEC**

In addition, the City will fund SCA to upgrade existing outdated science labs, create new lab workstations and upgrade space at GWEC to make room for increased programming on STEM. The project may be subject to approval by the Panel for Educational Policy if significant change to building utilization is necessary.

**Timeline:** Design starts in 2019

**Capital Funding:** \$10 million

### **61. Develop and launch the GWEC STEM Institute, a year-long STEM enrichment program to prepare students to be ready for college matriculation in STEM fields**

The goal of the GWEC STEM Institute is to prepare, expose and encourage GWEC students to enter and succeed in STEM baccalaureate or associate programs, including the mechatronics and technology programs. The GWEC STEM Institute, through a combination of investments in DOE and higher education/ STEM partners programs, will offer students the unique opportunity to access some of the best and latest learning in STEM fields and maximize their academic potential with the explicit goal of going to college in promising 21st Century career fields. During school hours, DOE will make investments to increase Math and Science learning, with trained teachers with high quality providers. Additionally, and to build upon and maximize the upgrades to the GWEC facilities that will provide students with best-in-class project-based learning opportunities, the DOE will develop and launch a set of programs to provide students a head start on college readiness in the science, technology and engineering fields. These initiatives will include, but may not be limited to, after-school, weekend, and summer STEM programming that complement daytime STEM instruction and introduce students to fields such as mechatronics

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and robotics; access to college-credit classes through partnership with CUNY and CCNY; and GWEC leadership collaboration with Council District 10 schools, higher education partners, community-based organizations, and industry partners to ensure that GWEC is always at the forefront of innovation on STEM learning.

These programs may be made available to not just students at GWEC but also members of the broader community. This initiative may seek to partner with a higher education institution to ensure alignment with college-level academic expectations.

**Timeline:** To come

**Expense Funding:** \$2M in yearly funding, including \$500,000 per year in new funding for programs outside school hours

### **62. Seek Potential Partners to Develop a P-TECH Program at GWHS**

Pathways in Technology Early College High School (P-TECH) is a post-secondary education model that connects high school, college, and the world of work through college and industry partnerships. DOE will study the feasibility of the development of a mechatronics-related P-TECH program in Inwood. Subject to community interest, labor market demand analysis, and the identification of a feasible partnership including higher education and high school partner capacity and interest, the city will work towards the development of a P-TECH program at a school in District 6, including potentially at GWHS campus.

**Timeline:** DOE will conduct a search between 2018-2019

### **63. Expand program with CUNY Tutor Corps to fund CUNY students providing supplemental tutoring during school to support existing algebra and CS instruction**

DOE will continue to partner with CUNY Tutor Corps to reinforce Computer Science for All and Algebra for All curriculum taught in elementary, middle and high schools throughout District 6. Tutor Corps is funded to expand in FY19 from 180 to 360 tutors citywide. DOE will help support connecting tutors with host teachers at participating schools in District 6.

**Timeline:** Ongoing

### **64. Create a new Career & Technical Education Program at High School for Health Careers and Sciences**

The Department of Education will create a new CTE program that will include partnerships with healthcare institutions like the Isabella Geriatric Center. Students will learn theoretical and practical components of the Certified Nurse Assistant program through a required core curriculum and through work-based learning opportunities in clinical settings. Upon completion, students will be eligible for the Certified Nurse Aid New York State licensing exam.

**Timeline:** 2018-2019 School Year

### **65. Explore the expansion of the STEM Hub on the current TCU site at GWEC**

If the Transportable Classroom Units (TCU) at GWEC are vacated, which may involve proposals requiring Panel for Educational Policy approval, DOE will explore the expansion of STEM

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education, which will include assessing space and capacity at GWEC and overall demand for increased STEM programming.

**Timeline:** Upon TCU being vacated

### Develop and support STEM and tech entrepreneurship in Inwood

#### **66. Create an Inwood Innovation Hub focused on STEM Talent Solutions**

The 4095 Ninth Avenue RFP will include a request for the development of a new Inwood Innovation Hub that will be a center for Science, Technology, Engineering, & Math (STEM) training, education, and entrepreneurship services and programs. It will offer small business and talent development support and resources to create access to economic and advancement opportunities for local and neighboring communities. The City will work with the local Council office throughout the RFP process, and will specify that the facility operator/project developer provide the following:

- **Staffed Community Space** available for education, training, events, innovation-facilitating networks, research & development, entrepreneurship and programming focused on STEM and other high growth industries and emerging fields.
- **Entrepreneurship Services** offering resources, support staff, equipment and tools for local individual users, groups and small businesses.
- **Programming** delivered by training providers, industry partners and local institutions.
- **Cross Sector Partnerships and Industry Collaborations** with academia, workforce and small business providers, employers and corporations.

Suggested local partners could include but are not limited to: CUNY, NY-Presbyterian, Columbia University Medical Center, and Yeshiva University.

**Timeline:** 4095 Ninth Avenue RFP Release Date tentative FY 20/21

#### **67. Implement second NYCx Co-Lab in Inwood**

The City will implement the second NYCx Co-Lab programming in Inwood. Led by the Mayor's Office of the Chief Technology Officer (MOCTO), NYCx Co-Labs combines technology piloting and education in high-need, high-opportunity neighborhoods by connecting local residents, government, academia, and tech entrepreneurs to identify, co-develop, and test innovative solutions that address the neighborhood's most pressing needs. MOCTO will collaborate with Inwood-based community organizations to assemble a local advisory board and a cohort of youth leaders to guide program activities in the neighborhood, including a series of in-depth workshops to help the community define local priorities and understand the potential for new technologies to address the self-identified neighborhood needs. The workshops will also convene an intergenerational group of civic entrepreneurs to help advance the opportunities for their neighborhood to benefit from the introduction of new technologies. MOCTO will aim to launch the first NYCx Co-Lab Challenge in Inwood in early 2019. The NYCx Co-Lab Challenge will engage the tech industry to partner with City agencies and neighborhood leaders to solve urban

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problems in real-world settings. The winning proposals will be awarded with City funding and access to municipal infrastructure and neighborhood spaces to test and build solutions developed to respond to community needs.

**Timeline:** 2018-2019

**Funding:** \$100,000

### **68. Implement broadband improvements in Inwood**

The City will use its franchise and contracting authority to bring broadband improvements to Inwood. MOCTO and DOITT will seek private partner(s) to use City assets for the introduction of next generation "5G" wireless service and will consider possible City investment as part of a citywide study currently underway. MOCTO will also work with NYCHA and local stakeholders to enhance free Wi-Fi access for NYCHA residents. DoITT will coordinate the deployment of LinkNYC kiosks to deliver free gigabit-speed Wi-Fi along key commercial corridors.

**Timeline:** LinkNYC installation beginning in [calendar year] 2019 Q3; new citywide franchise agreements for mobile telecommunications in place [calendar year] 2019 Q4.

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### **COMMUNITY SERVICES, ARTS AND CULTURE**

#### **Create an Immigrant Research Center and Performing Arts**

The history of Inwood is emblematic of the American immigrant experience. Ever since it was first developed, Inwood has offered waves of immigrants from various countries a home with a good quality of life and access to economic opportunity. In turn, these new Americans have continually enriched the cultural life of this quintessential New York City neighborhood.

In a time when immigrants are under threat, it is more important than ever to tell the stories of immigrant communities and celebrate their essential role in building a great city and a great nation. As a vibrant and welcoming center of immigrant life, Inwood is a natural place to do this.

Additionally, Inwood is a neighborhood with a large number of artists and a rich network of cultural organizations. However, the neighborhood does not have a cultural center to support and allow the work of these and future organizations and individuals to be seen and heard. In recognition of Inwood's important role in the immigrant experience in New York City and the United States, the City commits to support the development of the **Immigrant Research Center & Performing Arts (IRCPA)**. The following commitments will advance this project:

#### **69. Provide technical assistance to bolster capacity of local cultural organizations**

DCLA's Community Arts Development Program will offer a year-long technical assistance program to Upper Manhattan cultural organizations, ensuring that leadership of these organizations have the skills and capacities to successfully meet the demands of running a performing art center. The goal of the technical assistance funding will be to enable groups to be better equipped to respond to an RFP soliciting the IRCPA operator.

After a one year period, the City will issue an open RFP for an operator of IRCPA. The organization(s) selected through the RFP process to operate IRCPA will receive additional technical assistance to align IRCPA programming with community needs and interests.

***Timeline:*** One year

***Expense Funding:*** \$75,000

#### **70. Create a new cultural and research center to celebrate the immigrant experience**

In consultation with the winner of the RFP, the City will additionally provide funding for the acquisition, design, and construction of an approximately 15,000-square foot Immigrant Research Center & Performing Arts (IRCPA) at a location to be identified (potentially in conjunction with an affordable housing development project). The site shall include a performing arts space designed to allow for flexibility of programming and staging of performances in a variety of settings including: with the audience on one side (proscenium style), two sides (center stage), three sides (thrust), four sides (theater in the round), or environmental staging, in which the audience and actors intermingle. The space will also include storage, dressing rooms, lobby, classroom, and rehearsal space. IRCPA will also include space for members of the public and



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academics to research and discuss historical and contemporary materials related to the immigrant experience. The City will also collaborate with relevant academic institutions, including the NYPL, CUNY, and others to assist in programming the space. The City shall provide dedicated funding to the NYPL to provide staff to assist the cultural operator of IRPAC in facilitating an academic and research component of the center. Such assistance may include assisting scholars with inquiries on subjects related to immigrant issues by connecting them to various available digital collections, curating and providing a discreet collection of circulating materials on the immigrant experience, and working with the operator to offer a range of public programs at both the library and IPRAC related to the immigrant experience. Upon construction, the IRCPA facility will be owned by DCLA and cost to the selected cultural organization will be limited to common area rent, providing a large effective subsidy to operations.

**Timeline:** Release RFP in calendar year 2020

**Capital Funding:** \$15 million

**Expense Funding:** \$125,000 per year baselined (subject to OMB approval)

### **71. Provide energy assistance to cultural organization selected to operate IRCPA**

The City, upon selection of the operator, will add IRCPA to the “Energy Coalition.” In FY 2017 the city established the “Energy Coalition,” which is a group of cultural organizations on City-owned property under DCLA’s jurisdiction that are provided baseline energy assistance. The goals of the ‘Energy Coalition’, which align strongly with the City’s CreateNYC cultural plan, are to provide stable funding to select anchor cultural organizations, especially in underserved communities, and to strengthen NYC’s non-profit cultural sector through more equitable City funding. 10 organizations citywide are part of the Coalition and this would be the first site in the Inwood/Washington Heights area to be included.

**Timeline:** Upon opening of the new performing art space

**Expense Funding:** up to 75,000/year in baseline funding

### **72. Build a new state-of-the-art library in Inwood**

At approximately 20,000 square feet, the new Inwood Library will be open, light-filled, and welcoming. It will house a large collection of books and periodicals, as well as updated infrastructure for computer-based learning, digital access to a wide range of resources, programming such as adult literacy, and flexible spaces that can be used for meetings and presentations. The programming at the branch would be a part of the general and educational programs offered by the Library which would be clearly connected to IRCPA. NYPL could also provide a discreet collection of circulating materials on the immigrant experience to create a visible connection as well as continue to offer a range of public programs related to the immigrant experience. The community will have access to a temporary library space during construction, and NYPL has committed to providing all core services at the temporary site including circulation of materials, computer appointments, readers’ advisory, and reference. NYPL will work with the community to determine temporary locations within other community spaces for popular library programs like ESOL, Teen Tech, and Story Time.

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**Timeline:** Based on the Inwood Library development project timeline

**Funding:** \$10 million (including \$5 million in City funding and \$5 million from the Robin Hood Foundation)

### 73. Expand Community Services Offered at the DOHMH Washington Heights Center

Located at 600 West 168 Street, the DOHMH Washington Heights Center is an important piece of the City's Upper Manhattan health service network. On the floors operated by the DOHMH, we have public services that range from free and confidential testing and treatment for tuberculosis, and insurance enrollment, and co-located community based service providers. The City also recognizes there is a strong interest to do more to connect these services to the community and are excited for the prospect of working on that with the Council Member to do that work

- The City will work with the Council Member's office to develop an outreach strategy to inform and attract more eligible residents of Manhattan Community Board 12 to take advantage of the health services on site. Outreach to include health fairs, targeted neighborhood advertisement (including Get Covered NYC and other medical campaigns as funding allows), and promoting available services through Columbia University's Get Health Heights coalition.  
**Timeline:** To begin Q1 CY 2019
- The City will make best faith efforts to collaborate with Columbia University Mailman School of Public Health, which also occupies space within the building, to strategize how their own programming can best serve the Washington Heights and Inwood communities.  
**Timeline:** To begin Q4 CY 2018
- The City will upgrade the broadband internet availability for the Washington Heights Center, and ensure that visitors have access to public wi-fi.  
**Capital Cost:** \$55,300  
**Timeline:** November 2018
- HRA will work with their designated Upper Manhattan HomeBase provider and DOHMH to have representatives on site at 600 West 168th Street. Homebase will hold regular satellite office hours so that visitors to 600 West 168th Street members can receive housing advice, enroll in Homebase, and receive housing-related referrals. Having HomeBase representatives on site will provide a direct connection to onsite providers to a set of new supportive services and strengthen the network between their work and HRA  
**Timeline:** Q2 CY 2019

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- The Public Engagement Unit (PEU) will also hold regular satellite office hours at 600 West 168th Street. Tenant Support specialists will be available to connect tenants in the area to resources and services to mitigate displacement, including referrals to legal assistance through HRA, and provide ongoing case management of all housing-related issues. In addition, specialists will screen any interested constituents for over 30 government benefits through AccessNYC, including Rent Freeze programs (e.g. SCRIE, DRIE) and cash assistance, and advise them through the application processes.

**Timeline:** Q1 CY 2019

### **74. Increase local access to healthy foods**

Health Bucks are \$2 coupons distributed by DOHMH that can be used to purchase fresh fruits and vegetables at all NYC farmers markets. The City will conduct targeted outreach to qualified Community-Based Organizations (CBOs), in coordination with the local Council Member's offices, with the goal of increasing the number of organizations that apply to distribute Health Bucks and connect to local greenmarkets such as the 175<sup>th</sup> Street Greenmarket and the Fort Washington Greenmarket.

**Timeline:** Outreach to begin Q4 CY 2018

### **75. Program the Historic Audubon Ballroom**

NYCEDC will program the Historic Audubon Ballroom with programming from the Malcolm X Betty Shabazz Center and also collaborate with the local City Council office to make the Ballroom available for use by other local organizations to conduct events and provide services.

**Timeline:** 2019/2020

### **76. Advance calendaring of Park Terrace Historic District**

LPC has determined that Park Terrace West would require further study to determine eligibility for designation as a Historic District. LPC is undertaking this study of a potential historic district and met with property owners on July 23, 2018 to discuss the research and what designation would mean. If the final results of the study and outreach are positive, the Commission will consider calendaring the Park Terrace Historic District no later than Fall 2018.

**Timeline:** Calendaring Fall 2018

**Funding:** N/A

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### **TRANSPORTATION AND INFRASTRUCTURE**

The City recognizes that investment in Inwood’s infrastructure requires significant upgrades. In response, the City will make a series of strategic investments in streets and below-grade infrastructure. Several key intersections along 10<sup>th</sup> Avenue will be redesigned and reconstructed so that residents west of 10<sup>th</sup> Avenue can safely access the restored Harlem River waterfront. New lighting and other public realm improvements under the 1 Train elevated viaduct will make these blocks safer and more inviting for residents and businesses, while also removing a barrier to the waterfront. The City will monitor traffic and pedestrian conditions over the next 15 years to ensure that as Inwood grows, impacts are identified and mitigated. Finally, the City will create a comprehensive plan for water and sewer infrastructure, known as a Drainage Plan, to guide future investments.

#### **77. Improve priority intersections along 10<sup>th</sup> Avenue**

The City will improve priority intersections along 10<sup>th</sup> Avenue, focusing on providing better pedestrian crossings, simplifying complex intersections, and calming traffic, where feasible. Intersections will include intersections with 10<sup>th</sup> Avenue at West 205<sup>th</sup> Street, West 207<sup>th</sup> Street, West 218<sup>th</sup> Street, as well as Dyckman Street and Nagle Avenue. Improvements could include reduced pedestrian crossing distances, new crosswalks, sidewalks, traffic signals, pedestrian wayfinding, benches, and street lighting, and would take into account traffic impacts. The City will also focus on enhancing the public realm and pedestrian safety under the elevated 1 Train viaduct infrastructure from Dyckman Street along Nagle and 10<sup>th</sup> Avenue to the Broadway Bridge. “Under the El” improvements would include new lighting under the elevated structure along Nagle and 10th Avenue, streetscape improvements and public realm activation at intersections, and column treatments.

DOT will consult with the Community Board and the local Council Member to prioritize intersections for improvements.

**Timeline:** Design to start FY20; Construction FY23-24

**Capital Funding:** \$26 million

#### **78. Harlem River Drive Gateway**

The City will reconstruct the intersection of Dyckman Street, 10<sup>th</sup> Avenue, and Harlem River Drive to provide better pedestrian crossings, provide a safer connection between Highbridge Park and the Sherman Creek/Harlem River waterfront, and create a more attractive gateway for the neighborhood. Improvements would include reduced pedestrian crossing distances, new crosswalks, sidewalks, traffic signals, pedestrian wayfinding, and street lighting.

**Timeline:** Design to start FY20; Construction FY23-24

**Capital Funding:** \$7M

#### **79. Evaluate and explore additional modifications to the protected bicycle lanes on Dyckman Street**

The Department of Transportation recently completed modifications to the bike lanes on Dyckman Street and continues to feel the facilities provide important benefits to all users of the corridor. DOT commits to make additional changes to the configuration by retaining a protected

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bicycle lane on the north side of the street and creating a buffered bike lane on the south side of the street, and to evaluate the effectiveness of this design over the next year.

**Timeline:** N/A

**Funding:** N/A

### 80. Traffic Monitoring Plan

The City will fund a Traffic Monitoring Plan (TMP) to monitor traffic and pedestrian conditions in the neighborhood for the next 15 years. The TMP will cover the entire rezoning area, with focus on intersections where significant adverse impacts were identified in the FEIS, including the intersections adjacent to the University Heights Bridge (at West 207th Street and 9th Avenue in Manhattan and at West Fordham Road and Major Deegan Expressway in the Bronx). The TMP is a product of extensive coordination between EDC, DOT, and ODMHED as the lead agency for environmental review. The TMP is intended to confirm the traffic and pedestrian impacts identified in the EIS (and the associated mitigation measures) by considering future changes in traffic and pedestrian volumes and patterns. The TMP will include monitoring of transportation conditions during construction as well as conditions once buildings are completed and operational. The TMP will track the development programs and construction methods of new developments, and compare EIS projections with real world conditions, adjusting mitigation measures if needed to reflect the incremental development of the neighborhood. By periodically monitoring traffic conditions in the neighborhood, the City will install traffic mitigation measures when needed and where most appropriate.

**Timeline:** 15 years post-ULURP approval

**Expense Funding:** \$300,000

### 81. Complete the Broadway Bridge Rehabilitation

The current Broadway Bridge opened to traffic in 1962. In addition to the roadway and sidewalks, it also carries the #1 train. Capital plans for major rehabilitation work include repairing deteriorated steel members, replacing the roadway deck, and adding a solid-surface bike lane. Mechanical and electrical work will be done on the bridge's lift system including: replacing the current underwater control cables with droop cables hung between the towers. Each tower will get new electric service as well as auxiliary generators.

**Timeline:** Construction to begin winter 2019

**Capital Funding:** \$92.8 million

### 82. Improve Bus Service along the 207th Street Corridor

The City will examine potential enhancements to bus service along 207th Street, including ways to make the existing bus lane more visible. The City will also study adding Transit Signal Priority, or TSP, along the corridor. TSP uses smart signal technology to talk to buses as they are arriving at the signal to either extend the green signal so the bus may continue through the intersection, or turn the red signal green a few seconds sooner. On average, DOT has seen approximately a 10 percent improvement in bus speeds as a result of TSP.

**Timeline:** Evaluation underway; implementation of TSP potentially by fall 2020

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**Expense Funding:** \$135,000 for study and implementation

### 83. EIS Transportation Mitigation

The FEIS identified potential transportation impacts throughout Inwood. As new development takes place, and subject to feasibility and the results of the Traffic Monitoring Plan (described below), the City will install 13 new traffic signals at currently unsignalized intersections to mitigate traffic impacts. If practicable, the City will also install a corner bulb-out at 10<sup>th</sup> Avenue and West 206<sup>th</sup> Street to mitigate pedestrian impacts.

**Timeline:** Ongoing through 2032

**Capital Funding:** \$2 million

### 84. Include Inwood in Ferry Feasibility Study

Following the launch of the first six NYC Ferry routes, EDC will undertake a new Ferry Feasibility Study to examine additional sites around the city that may be viable for future routes. The study will include Inwood as one of the neighborhoods under consideration, and will explore potential locations for routes including the Hudson River. Evaluation criteria will include: water depths, population density, travel time competitiveness with other modes, navigational challenges, journey-to-work information, capital and operating costs, transit access, planned and future developments in vicinity, and environmental siting concerns, among others.

**Timeline:** September 2018 to mid-2019

### 85. Work with MTA to improve subway accessibility

As part of the Fast Forward plan, MTA New York City Transit has committed to dramatically increasing the number of accessible subway stations in the next capital program and making sure that no rider is more than two stations away from an accessible station. This standard is only partially met in Inwood. The 207th Street A Line station is fully accessible, and the Dyckman Street 1 Line station is only accessible in the southbound direction. Other Inwood stations lack ADA access. The City will work closely with the MTA on its subway accessibility plan and will seek to ensure that all communities, including Inwood, meet NYCT's new accessibility standard.

**Timeline:** Ongoing

### 86. Create a Drainage Plan for Inwood

The City will complete a comprehensive Drainage Plan for the Inwood area. The drainage plan will map out tributary areas and existing water and sewer routes and infrastructure and conduct technical analysis to determine the necessary improvements and changes to accommodate future growth. Following approval of the plan by the Department of Environmental Protection, DEP will identify and advance infrastructure projects to implement the Drainage Plan.

**Timeline:** Completion 2019

**Expense Funding:** Approximately \$300,000

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### **87. Water main and sanitary sewer replacement in northwestern Inwood**

DDC will continue to implement the project to replace sanitary sewer and water mains in the northwestern portion of Inwood. The project includes distribution water main and sanitary sewer replacements in the area generally bounded by Park Terrace East and West and West 214<sup>th</sup> and 218<sup>th</sup> Streets.

**Timeline:** Construction 2017-2020

**Capital Funding:** \$13 million (including some work on Amsterdam south of Inwood)